



## **MED**

(2007 - 2013)

Priority-Objective 4-1

Axe 4: Promotion of a polycentric and integrated development of the Med space

Objective 4.1: Coordination of development policies and improvement of territorial governance

## **MedStrategy**

(Ref : 2366 / 2G-MED09-282)

Integrated Strategy for Sustainable Development of Mediterranean Rural Areas

## **Progress report #6**

### **Submitted version**

Period from 2012-03-01 to 2012-08-31

Intermunicipal Consortium “Tindari-Nebrodi”

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## 1. Project information

Name of the project	Integrated Strategy for Sustainable Development of Mediterranean Rural Areas
Acronym	MedStrategy
Reference PRESAGE-CTE	2366
Internal number of management	2G-MED09-282
Name of the LP organization + country	Intermunicipal Consortium "Tindari-Nebrodi" ITALY
Project starting date	2010-02-01
Project ending date	2012-11-30
Administrative closure date	2013-01-30
Total eligible budget	1,091,055.00 €
Total eligible expenditure entered since the previous progress report	155,762.83 €
Total eligible expenditure entered until the end of current reporting period	359,876.44 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	132,103.57 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	242,595.24 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	242,595.24 €

## 2. Reminder of project contents

Summary of the project's objectives

MedStrategy project aims to improve and address territorial governance of Med rural areas towards sustainability through an innovative integrated planning model (PM) comprising: integrated social, economic, environmental analysis; assessment of institutional framework and review of success governance modes; establishment of communities participation process; definition of 4 strategic pilot plan patterns and drawing up of 4 key interventions in the involved areas; transnational synergies in PMs' execution.

It experiments an innovative governance process through the setting up of a planning model that encourages the sustainable development of Med rural areas. The process focuses on 3 themes: the integration of economic, social, environmental dimensions of sustainability in planning; the development of integrated & shared strategies and actions through the cooperation of local authorities and the engagement of local communities (key actors, stakeholders) for the innovation of territorial governance; the setting up of common objectives & activities (preservation of cultural and natural heritage,

competitiveness of territorial system, social & gender equality, etc) for local and transnational synergies of rural areas.

The main lines of intervention are:

- - Diagnosis of the involved territories: assessment of the 3 dimensions of sustainability (economic-social-environmental) through appropriate indicators, for identifying trends and conditions, root causes of problems.
- - Diagnosis of the institutional framework: audit of local authorities governance systems for identifying weaknesses and strengths of the present institutional system; review of success governance modes and tools.
- - Setting up of local forums that involve key actors and local stakeholders (citizens, local administrators and decision makers, opinion leaders, business sector operators, tourism providers, professional associations, environmental associations, civil society groups etc.) in order to elaborate and produce a common vision of future and shared “green economy” strategies.
- - Setting up of planning model and drawing up of the Strategic Plans of the involved territories: SPs will be scheduled following strategic axes and objectives. For each strategic axis innovative and integrated actions will be pointed out. The technical and administrative tools, the financial sources/tools and the key actors requested for the implementation of each action will be defined as well as actions’ time schedule. For the monitoring and the evaluation of SPs, a model report will be defined. It consists in the performance indicators that should be monitored for verifying the implementation progress and the effectiveness of the used tools.
- Information and communication activities will aim to raise awareness on development planning and to encourage local cooperation and transnational networks to promote new governance models for Med area’s development.

#### Critical success factors

The project promotes an innovative territory management pattern which will be tested at a local level to which does not correspond a single institutional entity but which presents territorial and identity homogeneity. The model makes reference to a shared and integrated methodology facing problems which can have different solutions in the different territories connected to different needs and peculiarities.

The integrated approach contributes to the valorisation of local identity factors and to the endogenous and balanced development of rural areas, in order to provide new growth opportunities. In each partner country a Local Operative Plan (LOP) is tested.

Another critical factor of the project is the adoption of a “bottom up” approach, connected to the community active involvement in the planning process. The participation process encourages the establishment of synergies among the different local Governance levels, in order to warranty a simplification of the procedures to be adopted during the planning development, and to improve the efficiency and management abilities of the different administrative structures. The innovative approach, through the drawing up of an handbook, is a useful reference for other rural territorial contexts that have similar criticalities and potential.

#### How the project contributes to the objectives of the MED Programme

Consistently with the Objective 4.1, the project aims to draw up an innovative and shared planning tool (Strategic Plan) for supporting the sustainable development of Mediterranean rural areas. It consists in the construction of a model able to set up innovation procedures and tools, in terms of organization and management, the launching of strategies and objectives through the dialogue between local authorities and actors. The project encourages the cooperation between rural areas, since they face the same problems and they can find common solutions and create synergies at local and European level.

MedStrategy complies with the Priority Axis 4 as it supports the integrated development of Med space and it is clearly oriented towards the following topics:

- - Sustainable development - the planning tool (Strategic Plan) is based on the integrated assessment of the three components of sustainability in order to ensure social and economic growth and environmental protection.
- - Transnational cooperation - in order to ensure the achievement of common and shared objectives, to reduce marginalisation of rural areas, to strengthen their competitiveness and to support the cohesion of MED space.
- - Innovation - in terms of innovative processes and tools for increasing knowledge as well as in terms of innovative modes of governance for strengthening capacity of local authorities.

### 3. General progress of the operation towards the set objectives

The project started on 1st June 2010 (official beginning of the project) and, after the resolution of some bureaucratic problems concerning the project contractualisation, organised its first transnational meeting in July 2010. During the first three months (June-August 2010), partnership completed Component 0 (preparation of pre-application and application costs), realised Component 1 – Phase 1 (producing the Communication Plan), planned Component 1 - Phase 2 (Communication Campaigns), started Component 3 – Phase 1, i.e. the activities foreseen for the integrated territorial analysis. As regards C2 (Management component) LP provided the project partners with:

- - an excel file model for facilitating the management and the reporting of the expenditures by the partners and for facilitating the expenditures' check and validation by the LP;
- - a word file model for the reporting of activities in order to evaluate the coherence of the expenditures with the activities carried out.

Before the validation of the expenditures the partners filled in the excel model and send it to LP in order to check it and provide them with its comments. Only when LP confirm to partners that expenditures are OK the partners transfer “new expenditures” to “expenditures in validation process” and then LP check them definitively and validate them.

This procedure permits partnership to avoid errors and to save time in reporting process.

During the second six-months period (September 2010 – February 2011) the MedStrategy partners mainly worked on Component 3 of the project. They also started to work on Component 4. Moreover activities of Communication (Component 1) and Management (Component 2) were obviously developed, as transversal parts of the project itself. The main activities developed during the 2nd six-months period were: the final definition of the executive boards of the project, i.e. Steering Committee and Expert Board; the second transnational meeting among the partners in Malta; the start of the integrated territorial analysis; the start of the analysis of institutional framework; the start of the participation process; the design and choice of the project logo and website; the implementation of some other communication activities foreseen within the Communication Plan; the set up of a monitoring system and the execution of the first monitoring activities concerning the project as foreseen by the working plan.

During the following period (March-August 2011) the main activities were: for Component 1 (Communication) project website homepage was defined, a third press conference realised, project leaflets in double language printed and other communication activities realised; for Component 2 (Management), further to the constant management of the project activities, a second progress report was produced, the third transnational meeting organised where the partners discussed about matters concerning the management of the project, the communication tools, first results of analyses were presented and guidelines given for participation process; for Component 3 (Territories and institutions) a final draft on territorial context and institutional framework was presented by each region; for Component 4 (Participation and Strategic Common Vision) a first

draft of the methodology to be applied was discussed by the partnership, a selection of case-studies was prepared and presented, the first lines for the construction of a transnational strategic common vision were discussed.

From September 2011 to February 2012, the partnership mainly worked on the definition of the final version of the deliverables included in Component 3 participation process and in Component 4. For the Component 3 three of the four regions (i.e. Teruel, Sicily and Crete) completed and presented the final framework document on the criticalities of local territorial contexts. Also reports on the institutional frameworks were produced in the final version for the three regions. Moreover a first draft of the Diagnostic Report (i.e. the final deliverable for C3-Ph3) was produced.

For the Component 4, two regions (Sicily and Teruel) started their participation process and completed some of the forums foreseen. Greece also started the process through the involvement of local actors and citizens. With regard to C4-Ph2, the report on success cases was produced, including: a synthesis of performances and goals achieved in the reference local realities, comparative experiences analysis, a set of results evaluation indicators. As for Component 5, the guidelines for the development of the component were agreed.

As regards the period included in this progress report (i.e. March-August 2012), the activities developed are detailed below.

**COMPONENT 1** – During the last period, communication activities were mainly addressed to continue, as in the previous period, the involvement of local territories in the participation process and in disseminating the project to a wider public. For participation process each regional coordinator involved local communities through mailing lists and/or preparatory meetings addressed to local actors, citizens and stakeholders. Posters were printed to advertise on project's activities, above all during the organisation of the forums of the participation process. Posters graphic design was made by Province of Teruel (in charge of the Phase) and is common to all the local versions. Leaflets of the project in double language (English and Spanish/Italian/Maltese/Greek) for local dissemination of the project were distributed in each region. This dissemination was done at a regional and local level: public authorities, policy developers, development agencies, research organizations, entrepreneurs and professional associations, private companies, etc. For example FDS has created a presentation to resume the conclusions, and in this period, FDS has disseminated this publication between actors and stakeholders interested in the field of the rural development and the “revitalization of the sheeps farms in the County of Teruel”. Materials produced were: brochure, PPT presentation, electronic dissemination.

With regards to the internet communication, partners increased their active participation to the project website, uploading their documents on the project and disseminating their local activities also on the project's website.

Partnership, as previously agreed, partly worked on the Component 1 – Phase 3. The phase, as agreed during the last transnational meeting will produce three deliverables. In particular:

- The objective of the Awareness Raising Seminars is to introduce the target group to the project and collect adhesions for training courses and encouraging community involvement with special regard to institutional staff to participate to strategic planning process. The target is formed by different institutional level staff, leaders and actors. The contents are: MedStrategy project objective and activities, Territorial Framework, Institutional framework, Success Case Studies, Participation Process Methodology.
- The objective of Training Courses is to provide opportunities for learning and getting qualified experts and improving the involvement of local communities through training. The target is local experts, decision makers and local authorities staff, also external to the project for teaching them how to manage Local Operative Plans. The contents are: sustainable development planning, objectives, methods, best practices, quality of management, services and products.
- The objective of the Observatories of Municipalities is to involve other Municipalities than the ones included in the ‘project’

and highlighting the project results and expertise making these visible to the large public. The target is formed by local experts, decision makers and local authorities staff, also external to the project. The contents are: information on MedStrategy development and its methodology , territorial diagnosis, institutional diagnosis, participation process results.

Spain already organised the Awareness Raising Seminar and the Training Course, while the other three regions planned in details how to realise those deliverables at the end of the participation process.

As for Spain, the events were held the 3th July and dissemination activities were conducted in three phases: 1: call and organization; 2: during both events; 3: after the events, to disseminate the results achieved. The materials produced were: graphic materials (papers, folders), brochure, rollup, minutes, PPT presentation, interview in local TV, electronic dissemination.

In Spain the Awareness Raising Seminar had the objective to introduce the participants (institutional staff, actors, leaders and stakeholders interested in the subject) to the project and to involve the community to participate in the next steps of the project, the C5. In the Training course, Spanish partners involved local experts, politicians and local authorities, and institutional staff, to teach them how to manage Local Operative Plans, providing them opportunities for learning trough the best practices, methods, and objectives explained. With the results of those meetings, Spain will have the basis for the Observatory of Municipalities.

Also Sicily started to work on the two events, with similar contents and objectives. It is preparing (through the coordination of PP2) a training course addressed to local administrators and officers and aimed at improving the governance of the local authorities through the realisation of new management systems of territorial services shared among the different Local Authorities. The training course (technical coordinator: Massimo Attanasio, external expert of Anci Sicilia) will be accessible on line on the official web site of Anci Sicilia, in the section dedicated to the "MedStrategy project". PP2 is also organizing an awareness raising seminar on the "governance" and on the shared management of the territorial services, that will be held in the Head office of Anci Sicilia on 8th November 2012. During the awareness raising seminar will be introduced the "Observatory of Municipalities" and the on line training course on the governance of the local authorities and on the shared management of the territorial services. Moreover it is dealing with the establishment of an "Observatory of Municipalities" through the creation of a website aimed at constitution of a "Network of municipalities" that have experience of good practice on Governance.

COMPONENT 2 – First of all, during the first two months of this reporting period, partnership prepared and submitted the progress report.

Then most of the time was dedicated to solve problems regarding the Financial Situation of the project, in particular the slowness of the reporting/certification process.

In this reporting period a lot of time was also dedicated to the implementation of the procedure for the budget change and for the extension of project duration.. The administrative procedure last form April to June and was successfully completed.

Moreover the partnership respond on time to JTS requests regarding mainly clarifications about the 5th progress report and the certifications submitted as well as information on project implementation.

On the early July the LP asked to the partners a report on the progress of activities in each region.

As project ending is close this report aimed to:

- know if any partner meets difficulties in the implementation of a phase and how the partnership can help him
- ensure that the expected results will be gained in all regions;
- avoid delays in the submission of the deliverables.

The intermediate reports of the partners was sent also to JTS.

As regards the technical coordination LP constantly worked on coordinating partnership in order to accomplish to the project deadlines. This role was particularly important in the last period as the end of the project is getting closer and it was necessary to produce the last deliverables. In particular the technical coordination regarded:

- organisation and contents of Component 1 Phase 3, i.e. Conferences, workshops and training;
- the monitoring system (C2-Ph3) through evaluation activities addressed to the participants to the participation process;
- the contents of diagnostic report, final deliverable of the Component 3 Phase 3, comparing the territories' quality and the different governance systems;
- the participation process (C4-Ph1): territorial involvement, level of participation, issues discussed, forums realised, case studies analysed, rules applied in the Forums, etc.;
- the implemented European Awareness Scenario Workshops (EASW meetings): territorial involvement, level of participation, issues discussed, outputs (common vision and actions);
- the methodology to be applied for the Definition of the Local Pilot Operative Plans for the integrated development of rural areas (C5-Ph1) and the proposals on rules and procedures for an efficient implementation of the phase;
- the definition of the structure of the Local Action Plans;
- the lines to be applied and on how to develop the Component 5 phase 2, i.e. the Definition of the Transnational Local Development Methodology.

COMPONENT 3 - During the reporting period, all the regions completed and presented the final framework document on the criticalities of local territorial contexts, working also on a printable version of the document. Also reports on the institutional frameworks were produced in the final version for all the regions.

A second draft of the comparison among the regions was made through the SWOT matrixes at disposal by PP4, the partner in charge of the phase, using the common indicators and thematic areas previously agreed. A format was previously developed to facilitate the process of linkage between the Institutional and Territorial Analyses with the SWOT analysis. The format comprised thematic areas and specific indicators per thematic area.

As already indicated in the previous progress report, the results about Territorial SWOT analysis mainly regard six thematic areas and 2-3 key indicators per thematic area:

- socio-demographic aspects,
- settlement system,
- system of environmental and historic-cultural resources,
- economic and production aspects,
- territorial services,
- environmental services.

The results about Institutional SWOT analysis mainly regard four thematic areas on the capacity of Local Authorities to:

- cooperate with the different levels of government for the territorial management,
- foster growth & innovation in a competent, efficient and effective way,
- develop policies, programs and government actions for sustainable development,
- promote a shared vision of sustainable development through participatory processes.

The deliverable is therefore still in progress but an additional deliverable was produced in order to facilitate the work to be done, i.e. the "Guidelines for implementing the SWOT analysis": the document gives the main guidelines to implement the SWOT analysis in order to homogenize the analysis methodology and compare the final results among the regions.

COMPONENT 4 - Still suffering of some delay due to the late completion of the Component 3, the Component is, in any case, almost completed. The final draft lines to be followed for the establishment of the local participation processes were distributed to the partnership. Moreover an EASW methodology guidance was produced and distributed: the document was produced in order to homogenize the processes in the four regions, to correctly apply the EASW methodology and to rule the realisation of the foreseen activities.

Two regions completed their participation process (Sicily and Teruel), while Crete and Pembroke Local Council almost finished the process thanks to the organisation of most of the foreseen forums / meetings. In all the regions the meetings were managed according to consolidated facilitation techniques (EASW methodology) and were developed through “Plenary sessions” and “Group sessions”.

In Sicily the area selected was “Tourism” and around 80 people attended all the meetings, including entrepreneurs who mainly operate in the tourist sector (owners of Hotels, B&B, residences, farms and restaurants), members of cultural and environmental associations, and employees of the offices for the tourism promotion, politicians, administrators, experts and technicians (engineers, agronomists, architects, economists, etc. ...) etc.

As for Teruel, 67 people participated to the forum activities. The topic selected was: “Re-introduction of ranching activities - ovine and/or goats - in villages of Teruel” where this activity has been important in the past but has now disappeared.

Some preliminary meetings were organised for the identification of stakeholders related to the topic from a wide variety of points of view but also for organizational purposes in order to introduce to the methodology for the Forum, detailed definition of themes to be developed, materials to be used, detailed working plan and timetable, logistics. An agreement was also signed with Comarca Comunidad de Teruel as long as there were several municipalities interested in the experience of re-introduction of ranching activities oriented to create economic activity and ensure survival of severely depopulated villages.

The other meetings (five in total) followed the methodology foreseen in the guidelines both for working documents prepared and final outputs produced.

In Crete the participation process started on 19th November 2011. The selected topic is “Agricultural development”. The agricultural sector, and more specifically olive processing and wine making, are the main activities in the region, it was therefore considered essential that a Local Plan should incorporate best practice sustainable development in these two fields. Also important are the fields of holistic sustainable development of communities, with measures such as energy efficiency in buildings, water and waste management, transport efficiency etc. To address these issues the contribution of external experts was discussed and considered necessary, so PP3 and PP4 involved suitable experts in the above fields, in the participation process.

In Pembroke Local Council (Malta) the Forum meetings, carried out according to the guidelines published by the project partners (“Guidelines for the organization of the participation process” realized by ANCI Sicilia – PP2), were managed and organized in cooperation with commissioned external experts and facilitators. Around 30 people attended the Forums. The attendees included local politicians, public and private stakeholders, NGOs, farmers’ associations representatives, entrepreneurs who operates actively in the related fields (including tourism), employees of the managing and planning Authorities, experts and technicians (including engineers and architects).

All participants were invited to contribute actively toward a common vision for the development of a new governance model toward the sustainable development of the local rural areas during the following EASW® workshops.

As indicated in the working plan the final deliverable of this part of the project will be a document for each region collecting Forum regulation and the Minutes of the Forum meeting and workshop (C4-Ph1) together with a Report on the applied EASW methodology (C4-Ph3).

With regard to C4-Ph2, the report on success cases was produced in the previous period. The report includes: a synthesis of

performances and goals achieved in the reference local realities, comparative experiences analysis, a set of results evaluation indicators.

Case studies could be rules, procedures, methodologies or comprehensive experiences. They were supposed to be new governance experiences undergone by authorities/institutions networks or local communities dealing with social, economic and environmental issues in the sustainability perspective. Activities or plans by law ascribed to local authorities were not case studies, as long as these are considered the logical development of a law. Nor programmes or actions that simply are the enforcement of a law, though they could be interesting good practices. One key concept was the fact that it is governance aspects of cases selected what makes the difference between a good practice and a case study in this context.

According to previous key, Expert Board finally reported, in the first part of the report, five cases:

- “Rural multiservice network formula” (Aragon, Spain)
- “Val di Cornia: a new experience of cultural and touristic services” (Tuscany, Italy)
- “Reggio Nord: a governance experience of public services” (Emilia Romagna, Italy)
- “Increasing public participation and governance through access to information” (Malta)
- “Energy Savings and behavioural change of the citizens” (Amaroussion, Greece)

These final case studies were selected from the previous set of 12 as the rest of them was, in synthesis, the natural evolution of laws so coming from traditional governance ‘attitude’. The final choice was then made considering real cases of new governance models, not just success cases of governance rural territories.

The second part of the report regards the comparative analysis. Main points of this part are:

- Relevant results have been achieved through the cooperation of local authorities and the engagement of local communities.
- Presence of a high level of cooperation, involvement of the different political levels in the territory and coordinated use of resources.
- Increase of efficiency at determinate fields as direct consequence of the intervention.
- Participation is a core element in all cases reported.
- A notable effort of approximation on the part of all groups and institutions involved can be seen in cases selected.
- Social co-responsibility of all agents involved in the experiences.
- Integrated and sustainable development has been brought forward through the implementation of all cases shown.
- All cases reported show- in different fields- difficulties faced and solutions adopted.
- Cases reported show the remarkable role of “the local” as the space where the application of all policies transversal to a given topic meet.
- Importance of the appropriate choice of a suitable organisational model to carry out any intervention.
- Specific solutions tailored to specific problems at local level but with a potential for transfer to other contexts.
- Not only experiences reported are transferable, but also the methods of cooperation used independently of topic
- The implementation of actions reported caused changes in a diversity of target groups` ways of thinking and behaviour as well as changes in institutions attitudes.
- All case studies reported represent innovative experiences in the contexts where they were implemented.
- Governance issues- except for one case already explained- are the core element in all cases.
- All cases show efforts on the part of different groups in order to promote change oriented to improvement.

Last part of the report regards the evaluation indicators, divided between absolute indicators and relative indicators.

The chosen indicators were:

- new jobs created by the program
- new firms/businesses created by the program

-□ personnel shared (which gives a measure of how much the public administrations were ‘happy’ or ‘involved’ in the program)

-□ budget devoted to personnel shared

The relative indicators are the same as absolute values but they are made relative in order to be compared among the different territories. They are:

-□ new jobs created by the program/active population

-□ new firms/businesses created by the program/total number of firms

-□ personnel shared/total number of personnel

-□ budget devoted to personnel shared/total budget devoted to personnel

Case studies, as foreseen by the project, were presented and discussed in the local Forums (C4 – Participation process) and used for determining the monitoring indicators for the pilot projects (C5 – Local Pilot Operative Plans).

COMPONENT 5 – Guidelines for the development of the component were agreed. Local Pilot Operative Plans (LPOPs) will be structured as a circular process that consists mainly of six phases:

1. Through the Analysis we define the profile of our community that describes its economy, environment and people; we also describe trends affecting our community, the problems it faces, and the opportunities ahead.
2. Strategic planning looks at the big picture and helps community decide what is important
3. During Implementation, we do the things which will get us where we want to be
4. After completing our activities, we evaluate them to see how well they worked and we improve them (back to Planning) considering lessons learned
5. Participation process facilitates the contribution of the local community for finding common and jointly responsible solutions and its encourages an integrated and intersectorial approach to planning
6. Communication activities aimed to increase community’s visibility as well as to ensure the information of citizens and to support transparency in governance process.

The structure of each LPOP should be the following:

-□ Introduction - LPOP should be introduced by a representative of the local government as is not a simply technical document but it’s the commitment of the local government for a more efficient and sustainable territorial governance.

-□ Framework of LPOP - European, national and regional policies/programmes/rules on rural development with particular attention to the targeted sectors (tourism, energy etc).

-□ Analysis of the current situation - Synthesis of territorial and institutional analysis (C3-Ph1&Ph2)

-□ Barriers and opportunities - Synthesis of SWOT analysis (C3-Ph3)

Each region (Italia, Greece, Spain and Malta) will develop the LPOP of the sector that the region chose (tourism, energy etc).

In order to use common and transnational parameters in the development of the 4 LPOPs, 4 common themes (“macro-objectives”) were selected. These themes constitute the common axes around which the 4 LPOPs should be structured.

-□ Objectives and interventions are the core parts of LPOPs and they depend on the success of the participation process. The objectives identified in the local forums (C4) set the direction of the LPOPs. Objectives should relate directly to one of the themes (common axes). They should be described in details so that everyone will know where we want to go. At this step, we do not need to say how we will achieve the objectives.

-□ In strategies and interventions part, the LPOPs will present the strategies and the interventions (target and the key ones) identified in the local forums (C4). The strategies and interventions will be described relating each one directly to one of the

objectives. The templates produced in the guidelines of C4-Ph1 could be used.

Lessons learned from the definition of the 4 LPOPs will be used for define the Transnational Local Development Methodology (TLDM).

The guidelines will single out:

- Environmental and governance audit methods
- Auto-evaluation methods
- Participated process models
- Guide for drawing-up of Local Operative Plans
- Efficiency and coherence monitoring indicators of Strategic Plans

Even if the main contents of the guidelines will be available after the completion of LPOPs, this phase could start up immediately working on the outputs of the previous components (C3 and C4).

In the framework of participation process a first list of potential key interventions (C5-Ph1) was drafted.

In particular, in the last period, as concerns Sicily a first draft of Local Pilot Operative Plan was prepared but it will be defined in September and will be submitted to the Expert Board as foreseen by the project's working plan.

LP in collaboration with P4, responsible for C5-Ph2, also worked in writing the Guidelines for the drawing up of "Integrated Strategic Plan for the sustainable development in Mediterranean rural areas" (final deliverable of the phase).

For Phase 3, Key Intervention was chosen during the participation process, with the collaboration of the local actors. It regards the setting up of a "Permanent Forum (PF) for tourism and for the promotion of the territory" designed to give continuity to the MedStrategy project activities and implement the actions of the Local Pilot Operative Plan for tourism, derived from the Participation Process. The members of the PF are citizens, representatives of main public bodies and private actors that live or work in the territory of the Consortium Tindari Nebrodi. The Forum is organized in thematic sessions called "Working Tables" on specific issues proposed by the participants.

As regards Greece, as said before, the agricultural sector, and more specifically olive processing and wine making are the main activities in the region, it was therefore considered essential that a Local Plan should incorporate best practice sustainable development in these two fields. Also important are the fields of holistic sustainable development of communities, with measures such as energy efficiency in buildings, water and waste management, transport efficiency etc. In the next months Greek partners will work jointly to develop the LPOP for the region, taking into account the findings of the participation process, as well as the contributions from the participating experts.

Greece (PP4) will also work on the deliverable "Guidelines for the drawing up of an Integrated Strategic Plan for the sustainable development in Mediterranean rural areas" and send to the LP and Experts Board for review.

Moreover key interventions for sustainable development in the region will be identified, based on the results and findings of the participation process and the contribution studies/reports of the external experts.

Spain and Malta has worked in the implementation of actions aimed at the definition of the Local Plan Pilot Operative from results of C4. Also the definition of the key intervention is under elaboration. Both LPOPs and key interventions will be available in October 2012.

#### **4. Publishable information on project (for Programme Med website and general external communication activities)**

#### 4.1 Description of activities, outputs and results since the project start

Medstrategy almost completed its process to experiment an innovative governance process for Med rural areas.

The partners met four times, collected data concerning their territories and institutions and ended the research part of the project. SWOT analysis was partly completed.

Partners also involved local communities in the “participation process” which defined the planning and development activities to be implemented. The methodology applied (EASW) was described and a Strategic Common Vision defined in each region. Case studies were selected and analysed and a report was realised.

Operative plans and pilot key interventions were the result of the participation processes. Finally the definition of a transnational local development methodology was started up in the regions.

Partners constantly informed local communities about project’s implementation and results through targeted meetings, distribution of project documents and e-mails and uploaded all project documents on website.

#### 4.2 Description of activities, outputs and results during the reporting period

The main activities during the reporting period were:

- the implementation of communication activities mainly connected to the participation processes in the different regions;
- the fulfilment of the 5th Progress report;
- the fulfilment of the administrative procedure for the change of budget and the extension of the project duration
- the fulfilment of the integrated territorial analysis for the definition of the criticalities of the local contexts (printing version by all regions);
- the fulfilment of the analysis of institutional framework for the exam of the governance systems (printing version by all regions);
- a second draft of the Diagnostic report;
- the realisation of the participation processes for involving local communities in the project and the reporting on it;
- the report on successful case studies;
- the report on local European Awareness Scenario Workshops;
- the continuous monitoring activities concerning the project results.

#### 4.3 Next steps to be taken

Partners will publish the final draft of the diagnostic report including a SWOT matrix singling out the factors encouraging or impeding the implementation of integrated development strategies.

Community participation process will be completed with the report on the achieved results. A transnational common vision will be created.

Local operative plans will be agreed in each region, including report on the selected key intervention, and a transnational local development methodology defined.

#### **4.4 Publishable material and eventual copyright**

With the submission of these data, the project agrees that the programme uses this material for its communication activities.

See CD of Deliverables in attachment. No copyright foreseen.

### **5. Status of project's activities financed by the Instrument for Pre-accession Assistance (IPA)**

Our project does not include activities financed by the Instrument for Pre-accession Assistance.

### **6. Involvement of partners in the implementation of the project during the period covered by the report**

During the last six months period, the involvement of the partners, if possible, was further increased: this was mainly due to the effort the partnership had to do both to realise the last activities and to accomplish to the requests of the Technical Secretariat.

As in this period no transnational meeting was foreseen by the project plan, there was not any chance to meet and jointly discuss the activities to be undertaken. Lead Partner took therefore the role of examining and analysing the activities and deliverables realised by partners, of coordinating the partners, of pressing for the realisation of deliverables in due time, of being in contact with JTS for the due reports, financial matters, etc. LP moreover indicated responsibilities and deadlines to the due partners.

Concerning each component and phase, Lead Partner was in charge of coordinating the integrated territorial analyses in all the regions: it followed with particular regard Maltese partner, which was in delay in realising the phase and coordinated the final editing of the other framework documents. LP also reminded to the other partners the lines to be followed for the definition of the Local Pilot Operative Plans for the integrated development of rural areas at the end of the participation process.

P2 was instead in charge of preparing and presenting to partners the main guidelines to be followed for implementing the participation process at a local level. This was done during the previous periods, but during the current period P2 worked on suggesting the correct procedure to be applied in the different regions, giving to the partners the due clarifications, checking the draft of participation process reports, and so on. P2 was also active in the dissemination and communication part, as its role is mainly connected to the involvement of local communities and in particular in the first contacts for the future realisation of the awareness raising seminars and training courses for local Municipalities.

P3, P5 and P6 worked, as foreseen, as regional coordinators for local activities both on the diagnostic part of the project (especially Malta which was on delay in Component 3) and realising the participation component (all the regions). They also interacted with Lead Partner for the implementation of the other phases. Moreover, in direct connection with the local

territory, they coordinated the activities and the communication at a local level. In particular P6 also coordinated the work and examined the reports on the institutional frameworks of the other partners.

P4 started to work to the realisation of the Diagnostic Report (C3-Ph3) even if it was not possible to produce the final version of the deliverable due to the delay of Malta in realising component 3 (the work for this phase will be completed in September). P4 is also working on the Guidelines for the drawing up of an “Integrated Strategic Plan for the sustainable development in Mediterranean rural areas”; a first draft of the guidelines was already produced on May by LP and the experts board.

P7 completed the phase C4-Ph2 with the production by the Expert Board of the final version of the Report on Success Cases. The more specific part of communication connected to the management website (C1-Ph2) and designing other communication tools was in charge of Province of Teruel (P5) which received the constant and active support of FDS (P7) both in designing the above mentioned communication tools and deciding on contents.

## **7. Problems encountered and solutions found/proposed**

The project suffered of a substantial delay, mainly due to the problems met with Maltese public authorities described in previous progress reports, which substantially affected the completion of some of the project phases. The delay kept in postponing the end of the phases of about 5-6 months compared to deadlines indicated in the original working plan: an extension of 6 months was asked and approved by the Managing Authority.

Administrative problems were also met, especially regarding the level of expenses and certifications of various partners (most of the partners have still low levels of certified expenses compared to the time passed by). Sometimes in the public administrations paying out an expenditure requests several steps and a lot of time. Furthermore most partners have a small staff team involved in the project; those persons mainly work on the implementation of running activities. So partners cannot upload the expenditures frequently. Since the beginning of the project, LP tried to facilitate the reporting process, providing partners with specific model for expenditures and activities reporting. However for the above mentioned reasons some partners still meet problems with the reporting process.

The slowness of expenditures certification and consequently the lack of the payments cause financial problems to the partners as most of them are rural administrations with low budget availability.

As regards the implementation of project activities, besides of the administrative/financial problems the necessity of the 6-months extension raised also from the main characteristic of the project, i.e. the active involvement of the local communities in the project implementation and in particularly in the definition of the Local Pilot Operative Plan. Participation process facilitated the contribution of the local community for finding common and jointly responsible solutions and it encouraged an integrated and intersectorial approach to planning but it needed more than the forecasted time for reaching the expected results.

## **8. Analysis of the project outcomes for the reporting period**

### **8.1 Working Plan progress**

**8.1.1. Component 0 (preparation costs only) - Preparation of Pre-Application Form (pAF)**

<b>Component</b>	<b>Component 0 (preparation costs only)</b>
<b>Phase</b>	<b>Preparation of Pre-Application Form (pAF)</b>
Starting date	2009-02-16
Closing date	2009-03-12
Description of activities, component, means	P1, P2, P3, P4 and P5 worked together previously. P1, acting as coordinator, searched for further motivated partners in other Med countries. So partnership was extended and enriched by the participation of partner P6. P1 developed the project idea, prepared and submitted to partners the project proposal. Several communications between partners occurred for ensuring that the proposal meets partners needs and competences. P1 verified the coherence of the proposal with the priority Axis and the specific objective that is related to. P1 communicated frequently with JTS for ensuring that Pre-Application form was filled up correctly. Letter of intents and the Pre-application form were prepared and submitted on time.
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Letter of intents other 7 - Pre-Application Form other 1

## 8.1.1.1 Progress on activities

## 8.1.1.1.1 Activities implemented during reporting period

**Description of activities (activities implemented during the period, mention any change in dates, partners, ...)**

The phase was completed and reported in the progress report 1.

## 8.1.1.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Letter of intents		other	7	0	7
Pre-Application Form		other	1	0	1

## 8.1.1.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogrammation)**

No changes in work program neither in expected outputs.

#### 8.1.1.2 Progress on finance

##### 8.1.1.2.1 Summary financial table of Component Component 0 (preparation costs only) - Phase Preparation of Pre-Application Form (pAF)

Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	2,208.19 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	380.37 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	2,208.19 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	2,208.19 €

#### 8.1.1.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget because some partners were not able to report all expenditures occurred during to the preparation phase due to administrative problems.

**Other comments on administrative and financial management relating to this Phase - Action**

**8.1.2. Component 0 (preparation costs only) - Preparation of the Application Form (AF)**

<b>Component</b>	<b>Component 0 (preparation costs only)</b>
<b>Phase</b>	<b>Preparation of the Application Form (AF)</b>
Starting date	2009-11-01
Closing date	2010-01-31
Description of activities, component, means	P1, with the suggestions of the Selection Committee, submitted to Ps a first draft of AF and asked their contribution with particular regard to technical activities and human resources. Strong communication occurred between P1 and Ps for clarifications and advices. Ps worked in a motivated way providing contribution according to timetable fixed by P1. Ps fully agreed with repartition of activities and costs proposed by P1. They signed and sent Partnership Agreement and Commitment Letters to P1. P1 communicated frequently with JTS for ensuring that AF was filled up correctly. AF and annexed documents were fully completed and submitted. During this phase ASael was substituted by actual P7, which fully participated in the preparation.
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Partnership Agreement other 1 - Commitment Letters other 7 - Application Form other 1

**8.1.2.1 Progress on activities****8.1.2.1.1 Activities implemented during reporting period****Description of activities (activities implemented during the period, mention any change in dates, partners, ...)**

The phase was completed and reported in the progress report 1.

**8.1.2.1.2 Outputs/deliverables produced during reporting period and related indicators**

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Partnership Agreement		other	1	0	1
Commitment Letters		other	7	0	7
Application Form		other	1	0	1

**8.1.2.1.3 Evolution in Work programme and expected outputs**

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

No changes in work program neither in expected outputs.

#### 8.1.2.2 Progress on finance

##### 8.1.2.2.1 Summary financial table of Component Component 0 (preparation costs only) - Phase Preparation of the Application Form (AF)

Total eligible expenditure entered since the previous progress report	2,000.00 €
Total eligible expenditure entered until the end of current reporting period	7,892.62 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	647.85 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	5,892.62 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	5,892.62 €

##### 8.1.2.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget because some partners were not able to report all expenditures occurred during to the preparation phase due to administrative problems.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.3. Communication component - Communication Plan (CP)

Component	Communication component
Phase	Communication Plan (CP)
Starting date	2010-06-01
Closing date	2010-06-30
Description of activities, component, means	The main aim of this phase is producing an agreed communication strategy that will contribute to inform potential and final beneficiaries as well as the general public and to facilitate local and European partnerships. With the project launch the Communication Plan will be drawn up and approved by the Steering Committee. CP will define the various communication activities, when and where each activity will take place and the target group which each activity is directed to.
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Communication plan Report 1

#### 8.1.3.1 Progress on activities

##### 8.1.3.1.1 Activities implemented during reporting period

**Description of activities (activities implemented during the period, mention any change in dates, partners, ...)**

Communication Plan was drawn up by the Lead Partner and a final version was agreed in the previous period. During the entire duration of the project the foreseen activities will be implemented.

##### 8.1.3.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Communication plan		Report	1	0	1

##### 8.1.3.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

No changes in work program neither in expected outputs.

##### 8.1.3.2 Progress on finance

## 8.1.3.2.1 Summary financial table of Component Communication component - Phase Communication Plan (CP)

Total eligible expenditure entered since the previous progress report	1,742.92 €
Total eligible expenditure entered until the end of current reporting period	9,887.47 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	1,439.21 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	8,144.55 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	8,144.55 €

## 8.1.3.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase mainly keep within the budget of this phase and the desired outputs were obtained.

**Other comments on administrative and financial management relating to this Phase - Action**

#### 8.1.4. Communication component - Communication campaign

Component	Communication component
Phase	Communication campaign
Starting date	2010-07-01
Closing date	2012-11-30
Description of activities, component, means	<p>At the beginning of the project, project's logo and website will be performed. Website will contain project's documents and deliverables and links with EU institutions, MED Programme site as well as with sustainable development related sites.</p> <p>Promotion campaigns will be organized in all 4 areas for encouraging community involvement and presentation of results .</p> <p>Project's launch will be by local press conferences. Conferences will be held for announcing other public events of the project.</p> <p>Information on project activities and results will be spread via local press, radios and TV channels.</p> <p>Paper popular material (leaflets, brochures, posters) will be produced and disseminated in order to show clearly the project and its objectives.</p>
Responsible/contributing partners	Province of Teruel - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Pembroke Local Council - Foundation for the Social Development -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Project's logo other 1 - Project's website Website 1 - Press conferences other 6 - Interviews and articles Information document (brochure, leaflet) 10 - Project presentation leaflets in double language (English/Maltese, English/Italian, English/Greek and English/Spanish) Information document (brochure, leaflet) 4 - 4 Brochures in double languages (English/Maltese, English/Italian, English/Greek and English/Spanish) Information document (brochure, leaflet) 4 - Project posters in 1 language (Italian, Greek, Spanish, Maltese) for publicizing project events Information document (brochure, leaflet) 15 - CD/DVD Information document (brochure, leaflet) 1

##### 8.1.4.1 Progress on activities

###### 8.1.4.1.1 Activities implemented during reporting period

###### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Further contents were uploaded on the project's website ([www.medstrategyproject.eu](http://www.medstrategyproject.eu)).

Communication activities were mainly addressed to local communities as the participation processes were implemented in all regions.

Each regional coordinator involved local communities through mailing lists and/or preparatory meetings addressed to local actors, citizens and stakeholders. Posters were printed to advertise on project's activities, above all during the organisation of the forums of the participation processes. Posters graphic design was made by Province of Teruel (in charge of the Phase). Leaflets of the project in double language (English and Spanish/Italian/Maltese/Greek) for local dissemination of the project were distributed in each region. This dissemination was done at a regional and local level: public authorities, policy developers, development agencies, research organizations, entrepreneurs and professional associations, private companies, etc.

## 8.1.4.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Project's logo	It will allow an immediate recognition of project and its deliverables and it will be placed in the website and all documents and materials produced, together with EU and MED Programme logos.	other	1	0	1
Project's website	It will inform targeted groups & the general public and will facilitate feedback and exchange of experiences among partners and with other institutions & firms.	Website	1	0	1
Press conferences		other	6	0	4
Interviews and articles		Information document (brochure, leaflet)	10	0	5
Project presentation leaflets in double language (English/Maltese, English/Italian, English/Greek and English/Spanish)	□	Information document (brochure, leaflet)	4	0	4
□ 4 Brochures in double languages (English/Maltese, English/Italian, English/Greek and English/Spanish)	This will provide more detail information about the local project (objectives, methods, community involvement) and an abstract of the local projects in the other 4 partners countries.	Information document (brochure, leaflet)	4	0	0
Project posters in 1 language (Italian, Greek, Spanish, Maltese) for publicizing project events	□	Information document (brochure, leaflet)	15	6	9
CD/DVD	Project presentation and results in 5 languages (English, Italian, Greek, Spanish, Maltese)	Information document (brochure, leaflet)	1	0	0

## 8.1.4.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

No changes in work program neither in expected outputs.

## 8.1.4.2 Progress on finance

## 8.1.4.2.1 Summary financial table of Component Communication component - Phase Communication campaign

Total eligible expenditure entered since the previous progress report	13,873.48 €
Total eligible expenditure entered until the end of current reporting period	32,913.53 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	22,596.70 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	28,333.21 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	28,333.21 €

## 8.1.4.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget as the main communication activities will be implemented in the next reporting period.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.5. Communication component - Conferences & workshops & training

Component	Communication component
Phase	Conferences & workshops & training
Starting date	2010-07-01
Closing date	2012-11-30
Description of activities, component, means	All project's deliverables are public documents and will be used for disseminating information on specific project activities and results. Results will be disseminated to appropriate organisations and related material will be prepared for seminars and conferences and distributed to international forums. At the end of the project, a conference will be organized in each country. In each area 1 training course, which will become the Standing Observatory of Municipalities, will be organised aiming at providing opportunities for learning and getting qualified experts. It will see the participation of local experts, decision makers and local authorities staff, also external to the project. Courses will focus on sustainable development planning.
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection; Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Papers and presentations for non projects conferences other 8 - Training courses other 4 - International conference other 1 - National conferences other 4 - Awareness raising seminars other 4 - Observatories of Municipalities other 4

#### 8.1.5.1 Progress on activities

##### 8.1.5.1.1 Activities implemented during reporting period

#### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Awareness Raising Seminars and Training courses contents were planned in all regions and realised during the current reporting period in Spain. Also general characteristics of the Observatories of Municipalities were agreed.

The objective of the Awareness Raising Seminars is to introduce the target group to the project and collect adhesions for training courses and encouraging community involvement with special regard to institutional staff to participate to strategic planning process. The target is formed by different institutional level staff, leaders and actors. The contents will be: MedStrategy project objective and activities, Territorial Framework, Institutional framework, Success Case Studies, Participation Process Methodology.

The objective of training courses is to provide opportunities for learning and getting qualified experts and improving the involvement of local communities through training. The target is formed by local experts, decision makers and local authorities staff, also external to the project for teaching them how to manage Local Operative Plans. The contents agreed were: sustainable development planning, objectives, methods, best practices, quality of management, services and products. The objective of the Observatories of Municipalities will involve other Municipalities than the ones included in the 'project'

and highlight the project results and expertise making these visible to the large public. The target will be local experts, decision makers and local authorities staff, also external to the project. The contents will be: information on MedStrategy development and its methodology, territorial diagnosis, institutional diagnosis, participation process results.

The three main deliverables can be organised after the end of the participation process. This is the reason why Spain, which was the first region to start the participation process, has already realised both the awareness raising seminars and training course. The other three regions will complete this phase between September and October 2012.

#### 8.1.5.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Papers and presentations for non projects conferences		other	8	0	4
Training courses	In Italy, Greece, Spain and Malta a training courses for local authorities and local experts focused on development planning, objectives, methods, best practices, quality of management, services and products, will be organised.	other	4	1	1
International conference	This will be organised in Sicily. The target audience will be EU institutions, policy developers, public authorities, development agencies, research organizations, entrepreneurs & professional associations, investment experts.	other	1	0	0
National conferences	These will be organised in Italy, Greece, Spain and Malta. The target audience will be policy developers, public authorities, development agencies, research organizations, entrepreneurs & professional associations, investment experts.	other	4	0	0
Awareness raising seminars	They will be addressed to different institutional level staff, leaders and actors to present the project and collect adhesions for training courses.	other	4	1	1
Observatories of Municipalities	In each country a training course for local authorities and local experts focused on development planning, objectives, methods, best practices, quality of management, services and products, will be organised.	other	4	1	1

#### 8.1.5.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

Papers and presentations are under elaboration. Training courses, awareness seminars, observatories of Municipalities are connected to strategic planning processes, and will be carried between October and November 2012 . For the moment the Awareness seminar and the Training course were implemented only in Spain.

Also conferences will be organized at the end of the project.

#### 8.1.5.2 Progress on finance

##### 8.1.5.2.1 Summary financial table of Component Communication component - Phase Conferences & workshops & training

Total eligible expenditure entered since the previous progress report	4,711.63 €
Total eligible expenditure entered until the end of current reporting period	7,661.90 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	2,000.75 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	2,000.75 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	2,000.75 €

##### 8.1.5.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget as the main dissemination events of the project will be implemented in the next reporting period.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.6. Management component - Administrative and financial management

Component	Management component
Phase	Administrative and financial management
Starting date	2010-02-01
Closing date	2012-11-30
Description of activities, component, means	<p>P1 coordinates administrative, financial and contractual issues and supervises the implementation of Med programme rules. P1 signs the Subsidy Contract and sends the start-up Report.</p> <p>P1 gathers and controls documents provided by PPs and collates the 6-months progress reports and the final report. P1 makes the payment to PPs.</p> <p>P1 mobilises PPs for achieving project outcomes, to timeline and within budget. P1 ensures interaction and exchange of information and knowledge.</p> <p>All PPs use ICT communication tools to exchange information and documents.</p> <p>Project secretariat is responsible for keeping all documents, files and correspondence with partners, JTS and MA. Documents are available in the project's website too.</p>
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Subsidy Contract other 1 - Start-up report Report 1 - Progress reports Report 3 - Final technical report Report 1

#### 8.1.6.1 Progress on activities

##### 8.1.6.1.1 Activities implemented during reporting period

#### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

As in the previous reporting periods, Lead Partner took care, together with the partners, of the necessary administrative and financial steps.

It supported and advised partners on the reporting activities and it gathered and controlled documents provided by partners. It also mobilised partners for achieving project outcomes, to timeline and within budget and ensured interaction and exchange of information and knowledge within the partnership.

The fifth progress report was sent to the Managing Authority in due time.

LP informed MA about all administrative changes made.

As said the request of a 6-months extension and project's budget reallocation was approved by MA. LP took care of solving all the bureaucratic matters connected to the project extension.

LP also coordinated the gathering of information about both financial expenses and deliverables produced requested by the JTS before and after the approval of the project extension.

##### 8.1.6.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Subsidy Contract		other	1	0	1
Start-up report		Report	1	0	1
Progress reports		Report	3	1	4
Final technical report		Report	1	0	0

#### 8.1.6.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

Delay in spending money and in reporting and certifying expenditures due to administrative problems and due to difficulties in justifying costs according to Presage requirements (extended disaggregation of costs by phase).

The extension of the project will of course affect the Administrative and financial management of the project as this activity is transversal to all the others.

#### 8.1.6.2 Progress on finance

##### 8.1.6.2.1 Summary financial table of Component Management component - Phase Administrative and financial management

Total eligible expenditure entered since the previous progress report	9,022.64 €
Total eligible expenditure entered until the end of current reporting period	41,522.65 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	12,040.28 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	35,165.32 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	35,165.32 €

##### 8.1.6.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are still inferior to the foreseen budget. However may the final reported amount will be higher to the forecasted amount because the work time requested for the reporting and certification activities is higher than the foreseen one.

**Other comments on administrative and financial management relating to this Phase - Action**



### 8.1.7. Management component - Technical coordination

Component	Management component
Phase	Technical coordination
Starting date	2010-02-01
Closing date	2012-11-30
Description of activities, component, means	<p>P1 is responsible for the overall technical coordination of the project that will be carried out in strong collaboration with Steering Committee (SC), Experts Board (EB) and the Responsibles of the Phases (RoPs).</p> <p>During the kick-off meeting PPs will appoint the members of SC.</p> <p>EB members will be appointed by SC.</p> <p>P1 will produce the overall work plan of the project. In collaboration with EB and RoP, P1 produces the 6-months activity reports.</p> <p>In collaboration with RoPs, EB produces the guides and bibliography for helping PPs in the implementation of phases.</p> <p>5 project meetings (2 Italy, 1 Greece, 1 Spain, 1 Malta) will be held for monitoring and discussing project progress.</p>
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Overall Work plan Report 1 - Progress Reports (1 each six months) Report 3 - Minutes of project 's meetings other 5 - Final report Report 1

#### 8.1.7.1 Progress on activities

##### 8.1.7.1.1 Activities implemented during reporting period

#### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Work plan was revised, due to the initial delay underlined in previous progress reports, examined by the entire partnership and agreed during the fourth transnational meeting. Extension of the project will mainly be used for communication and dissemination. Steering Committee and Expert Board worked as foreseen in the project.

##### 8.1.7.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Overall Work plan		Report	1	0	1
Progress Reports (1 each six months)		Report	3	1	4

Minutes of project 's meetings		other	5	0	4
Final report		Report	1	0	0

#### 8.1.7.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

No changes in work program neither in expected outputs.

The extension of the project will of course affect also the technical coordination as this activity is transversal to all the others.

#### 8.1.7.2 Progress on finance

##### 8.1.7.2.1 Summary financial table of Component Management component - Phase Technical coordination

Total eligible expenditure entered since the previous progress report	11,057.32 €
Total eligible expenditure entered until the end of current reporting period	43,445.44 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	10,683.10 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	33,800.39 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	33,800.39 €

##### 8.1.7.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget as this phase is still in progress. However work time in this phase is higher than the foreseen one due to the mayor efforts requested for the coordination of the activities that involved the 4 local communities.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.8. Management component - Monitoring and evaluation

Component	Management component
Phase	Monitoring and evaluation
Starting date	2010-06-01
Closing date	2012-11-30
Description of activities, component, means	Following the establishment of SC the monitoring and evaluation system will be set up. In collaboration with P1, SC will implement the evaluation process that regards the following points: - effectiveness and efficiency of the project: technical consistency and coherence of the activities taking place within and between all phases; activities adherence to the project goals, budget and time frame - quality of management and partnership: efficiency of management system; consistence and quality of partners collaboration - achievement of project objectives: evaluation of the project on the basis of output and results indicators
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Monitoring and evaluation report (1 each 6 months) Report 4

#### 8.1.8.1 Progress on activities

##### 8.1.8.1.1 Activities implemented during reporting period

###### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Monitoring and evaluation system was improved in the previous period and a further monitoring report produced by LP. The report structure includes a short analysis of the project outcomes, the quantification of the progress indicators on deliverables achieved, the progress on program indicators. Moreover an evaluation questionnaire was created and distributed during participation processes in the different regions in order to have an evaluation by 'external' actors, as the local actors and stakeholders.

##### 8.1.8.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Monitoring and evaluation report (1 each 6 months)	□	Report	4	1	3

##### 8.1.8.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

No changes in expected monitoring outputs.

Improvements were made to the evaluation system through the proposal of some additional indicators and evaluation questionnaires filled by the “external” actors of the project (partners), i.e. participants to the participation processes in the regions.

#### 8.1.8.2 Progress on finance

##### 8.1.8.2.1 Summary financial table of Component Management component - Phase Monitoring and evaluation

Total eligible expenditure entered since the previous progress report	5,827.85 €
Total eligible expenditure entered until the end of current reporting period	12,992.17 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	5,641.15 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	8,980.21 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	8,980.21 €

##### 8.1.8.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget; this phase is still in progress.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.9. Territories and institutions: diagnosis and ex ante evaluation - Integrated territorial analysis in relation to the 3 sustainability dimensions

<b>Component</b>	<b>Territories and institutions: diagnosis and ex ante evaluation</b>
<b>Phase</b>	<b>Integrated territorial analysis in relation to the 3 sustainability dimensions</b>
Starting date	2010-11-01
Closing date	2011-09-30
Description of activities, component, means	<p>Following the proposal of the RoP an Audit process will be activated for the definition of the criticalities of the local contexts:</p> <ul style="list-style-type: none"> <li>- data gathering and diagnosis of the involved rural areas through the development of appropriate set of indicators for identifying trends and conditions.</li> <li>- GIS applications will be used and immediately available for the Local Administrations.</li> </ul> <p>Framework Document will be an orientation tool and shall:</p> <ul style="list-style-type: none"> <li>-show, synthetically and in an integrated way, the problems of environmental and socioeconomic sustainability of local systems;</li> <li>-show a set of key indicators according to the territorial specificities;</li> <li>-develop the subjects according to regional and global dimensions.</li> <li>- Identity characteristics</li> </ul>
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection;Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Framework Documents of the criticalities of local territorial contexts Studies 4

#### 8.1.9.1 Progress on activities

##### 8.1.9.1.1 Activities implemented during reporting period

#### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

During the reporting period, all the regions completed and presented the final framework document (printable version to be perfected).

##### 8.1.9.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Framework Documents of the criticalities of local territorial contexts	These will be easily understandable as they will be published to increase the citizen's knowledge of territorial contexts and the awareness of services quality and potentials of their own resources and identity values.	Studies	4	1	4
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#### 8.1.9.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

Territorial framework documents are ready for all regions and uploaded in the project website.

No changes are expected in the foreseen outputs.

#### 8.1.9.2 Progress on finance

8.1.9.2.1 Summary financial table of Component Territories and institutions: diagnosis and ex ante evaluation - Phase Integrated territorial analysis in relation to the 3 sustainability dimensions

Total eligible expenditure entered since the previous progress report	11,163.79 €
Total eligible expenditure entered until the end of current reporting period	51,820.19 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	20,381.91 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	43,101.03 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	43,101.03 €

#### 8.1.9.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget; even if this phase is completed not all costs occurred for the implementation of the activities have been reported yet.

**Other comments on administrative and financial management relating to this Phase - Action**

**8.1.10. Territories and institutions: diagnosis and ex ante evaluation - Analysis of institutional framework**

<b>Component</b>	<b>Territories and institutions: diagnosis and ex ante evaluation</b>
<b>Phase</b>	<b>Analysis of institutional framework</b>
Starting date	2011-01-01
Closing date	2011-10-15
Description of activities, component, means	<p>The priority objective will be to analyse the governance systems of the Local Authorities (LA) pointing out the interdependences of different institutional levels and the criticalities (competences, efficacy and efficiency) of the LA and their capacity to support growth and innovation.</p> <p>The results will evaluate the LA ability to develop policies and programs, aimed at the sustainability of the Local Development, that have to be able to increase the territories competitiveness and attractivity coherently with the EU, national and regional programmes.</p> <p>The results will complete the Framework Document with an analysis of the local governance levels and will be spread in order to increase the citizen's and LA' awareness.</p>
Responsible/contributing partners	Pembroke Local Council - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection;Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Reports on the institutional framework Studies 4

**8.1.10.1 Progress on activities****8.1.10.1.1 Activities implemented during reporting period****Description of activities (activities implemented during the period, mention any change in dates, partners, ...)**

Reports on the institutional frameworks were produced in the final version by all regions (printable version to be perfected).

**8.1.10.1.2 Outputs/deliverables produced during reporting period and related indicators**

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Reports on the institutional framework	These reports consist of a Key Indicators Set of Local Authorities (LA) efficiency and efficacy, of an interdependences analysis and of a "LA Conceptual map". These reports will be put into the Framework Document.	Studies	4	1	4

**8.1.10.1.3 Evolution in Work programme and expected outputs**

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

Institutional framework documents are ready for all regions and uploaded in the project website.

No change is expected in the foreseen outputs.

#### 8.1.10.2 Progress on finance

##### 8.1.10.2.1 Summary financial table of Component Territories and institutions: diagnosis and ex ante evaluation - Phase Analysis of institutional framework

Total eligible expenditure entered since the previous progress report	14,117.87 €
Total eligible expenditure entered until the end of current reporting period	35,523.36 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	12,446.69 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	23,013.50 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	23,013.50 €

##### 8.1.10.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget; even if this phase is completed not all costs occurred for the implementation of the activities have been reported yet.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.11. Territories and institutions: diagnosis and ex ante evaluation - SWOT Analysis

<b>Component</b>	<b>Territories and institutions: diagnosis and ex ante evaluation</b>
<b>Phase</b>	<b>SWOT Analysis</b>
Starting date	2011-04-01
Closing date	2011-10-31
Description of activities, component, means	<p>The Ps, considering the results of the Framework Document, will develop an auto-evaluation activity of their contexts through a “SWOT” methodology, aimed at singling out the factors encouraging or impeding the implementation of integrated development strategies.</p> <p>This phase, which schedules occasions of comparison about the different institutional assets and specific issues, will allow each local reality to compare the results and the goals achieved in the 4 studied areas.</p> <p>The final report (Diagnostic Report, DR) will compare the territories’ quality and the different governance systems. It will be drawn up on the basis of common criteria indicated by the Experts Board. The DR will be the reference document for the participation process.</p>
Responsible/contributing partners	CRES - Centre for Renewable Energy Sources and Saving - Intermunicipal Consortium “Tindari-Nebrodi” - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - Province of Teruel - Pembroke Local Council - Foundation for the Social Development -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Diagnostic Report Studies 1

#### 8.1.11.1 Progress on activities

##### 8.1.11.1.1 Activities implemented during reporting period

###### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

A second draft comparison was made through the SWOT matrixes at disposal by PP4, the partner in charge of the phase, using the common indicators and thematic areas previously agreed. A format was previously developed to facilitate the process of linkage between the Institutional and Territorial Analyses with the SWOT analysis. The format comprised thematic areas and specific indicators per thematic area.

The deliverable is in progress but a final version can be produced only in the last project’s period.

##### 8.1.11.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Diagnostic Report	This Report concerns problems and barriers, opportunities and assets regarding quality and availability of local resources, territorial competitiveness and attractiveness, training and competences of human resources.	Studies	1	0	0
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#### 8.1.11.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

The printable SWOT report will be ready in the next reporting period.

No changes in expected outputs.

#### 8.1.11.2 Progress on finance

##### 8.1.11.2.1 Summary financial table of Component Territories and institutions: diagnosis and ex ante evaluation - Phase SWOT Analysis

Total eligible expenditure entered since the previous progress report	13,903.74 €
Total eligible expenditure entered until the end of current reporting period	21,172.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	6,818.85 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	8,102.14 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	8,102.14 €

##### 8.1.11.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget; even if this phase is almost completed not all costs occurred for the implementation of the activities have been reported yet.

**Other comments on administrative and financial management relating to this Phase - Action**

**8.1.12. Participation Component: Strategic Common Vision - Establishment of community participation process**

<b>Component</b>	<b>Participation Component: Strategic Common Vision</b>
<b>Phase</b>	<b>Establishment of community participation process</b>
Starting date	2011-06-01
Closing date	2012-11-30
Description of activities, component, means	In each local reality a participation process (Forum) will be started, structured according to methodologies indicated by the Experts Board. Forum will be aimed at informing and involving local communities in the project. During the start-up phase, the selection criteria of the stakeholders, the consultation and participation rules and procedures will be established. The meetings will be divided into Plenums and Thematic Focus Groups and managed according to consolidated facilitation techniques. Stakeholders of other local communities will be invited to participate as observers. The subjects discussed and agreed in the Forums will orient the choices, which will have to be shared by all the territory institutional actors.
Responsible/contributing partners	National Association of Sicilian Municipalities - Intermunicipal Consortium "Tindari-Nebrodi" - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection; Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Review of participation methods Studies 1 - Forums regulation other 4 - Minutes of Forum meetings and workshops Report 24

## 8.1.12.1 Progress on activities

## 8.1.12.1.1 Activities implemented during reporting period

**Description of activities (activities implemented during the period, mention any change in dates, partners, ...)**

All regions are realising their participation process: Italy, and Spain completed all the foreseen forums, Malta and Greece almost ended the process. Participants in all regions were local actors and citizens: the level of participation both in numbers and typology can be considered really satisfying.

## 8.1.12.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Review of participation methods	A synthetic description of most common participation methods and tools.	Studies	1	1	1

Forums regulation	Rule and procedures for an efficient implementation of Forum activities.	other	4	0	1
Minutes of Forum meetings and workshops	These will include list of participants, issues discussed, results agreed in each meeting of Local Forums.	Report	24	0	0

### 8.1.12.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

Some delay in starting the component, compared to the original application form were mainly due to delay in completion of the Component 3. Three regions of four completed the phase. The phase will be entirely completed in September 2012.

No changes in expected outputs.

### 8.1.12.2 Progress on finance

8.1.12.2.1 Summary financial table of Component Participation Component: Strategic Common Vision - Phase Establishment of community participation process

Total eligible expenditure entered since the previous progress report	31,923.90 €
Total eligible expenditure entered until the end of current reporting period	39,795.19 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	14,202.52 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	16,505.03 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	16,505.03 €

### 8.1.12.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget because this phase is still in progress in a region and because not all costs occurred for the implementation of the activities have been reported yet.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.13. Partecipation Component: Strategic Common Vision - Selection and analysis of the Success Cases: evaluation of success/failure elements

<b>Component</b>	<b>Partecipation Component: Strategic Common Vision</b>
<b>Phase</b>	<b>Selection and analysis of the Success Cases: evaluation of success/failure elements</b>
Starting date	2011-06-01
Closing date	2011-10-15
Description of activities, component, means	<p>In this phase, the Forums activities will be addressed towards the analysis of experiences in similar rural contexts in Mediterranean area, which have been able to bring forward integrated and sustainable local development. Success cases will be proposed by EB.</p> <p>The comparison of the paths and results got, will allow to pick out strategies, tools and actions which have determined the success of these experiences.</p> <p>The difficulties faced and the solutions adopted can represent concrete examples to refer to in order to orient the choices of the Forum.</p> <p>The Report of this phase will give the necessary reference values to develop an associated monitoring indicators system of the goals and improvements achieved by local communities.</p>
Responsible/contributing partners	Foundation for the Social Development - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Report on Success Cases Studies 1 - Case Studies database databases 1

#### 8.1.13.1 Progress on activities

##### 8.1.13.1.1 Activities implemented during reporting period

**Description of activities (activities implemented during the period, mention any change in dates, partners, ...)**

The report on success cases was produced by the Expert Board. The report includes: a synthesis of performances and goals achieved in the reference local realities, comparative experiences analysis, a set of results evaluation indicators.

##### 8.1.13.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Report on Success Cases	Synthesis of performances and goals achieved in the reference local realities. Comparative experiences analysis. Set of results evaluation indicators.	Studies	1	0	1
Case Studies database		databases	1	0	1

##### 8.1.13.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

No changes in expected outputs.

#### 8.1.13.2 Progress on finance

8.1.13.2.1 Summary financial table of Component Participation Component: Strategic Common Vision - Phase Selection and analysis of the Success Cases: evaluation of success/failure elements

Total eligible expenditure entered since the previous progress report	14,446.30 €
Total eligible expenditure entered until the end of current reporting period	30,888.63 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	14,372.35 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	18,896.46 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	18,896.46 €

#### 8.1.13.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget; even if this phase is almost completed not all costs occurred for the implementation of the activities have been reported yet.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.14. Participation Component: Strategic Common Vision - Construction of a Transnational Strategic Common Vision (TSCV)

<b>Component</b>	<b>Participation Component: Strategic Common Vision</b>
<b>Phase</b>	<b>Construction of a Transnational Strategic Common Vision (TSCV)</b>
Starting date	2011-09-01
Closing date	2012-05-30
Description of activities, component, means	The aim of this phase is to create an integrated Common Vision for sustainable development through sharing and increasing awareness in local actors. They will be stimulated in participating to identifying and planning concrete solutions to the existing problems. According to EASW®(European Awareness Scenario Workshop)methodology, Forums based on the deliverables worked out in C3 (Framework Document,Diagnostic Report) will define 2 alternative visions of the future: negative (nothing changes) and positive (things change improving). In each area 1 workshop is scheduled. Following taking into account the“Review of Success Cases”they will suggest ideas and projects which can support the above established common and convergent positive vision.
Responsible/contributing partners	Archanon-Asterousion Municipality - Intermunicipal Consortium “Tindari-Nebrodi” - National Association of Sicilian Municipalities - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Reports on local EASWs Report 4

#### 8.1.14.1 Progress on activities

##### 8.1.14.1.1 Activities implemented during reporting period

#### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

The phase has been developing at the same time of C4-Ph1. European Awareness Scenario Workshops are in fact a fundamental part of the participation process and the report on their realisation is a substantial part of the report of participation processes.

##### 8.1.14.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Reports on local EASWs	These will include list of participants, common negative and positive visions, shared ideas and projects defined in each Local EASW.	Report	4	0	3

##### 8.1.14.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

Two regions of four completed the phase. In Malta and Crete it will be completed together with participation process in September.

No change in the expected outputs.

#### 8.1.14.2 Progress on finance

8.1.14.2.1 Summary financial table of Component Participation Component: Strategic Common Vision - Phase Construction of a Transnational Strategic Common Vision (TSCV)

Total eligible expenditure entered since the previous progress report	16,402.45 €
Total eligible expenditure entered until the end of current reporting period	16,584.16 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	7,018.04 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	7,018.04 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	7,018.04 €

#### 8.1.14.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget because this phase is still in progress in a region and because not all costs occurred for the implementation of the activities have been reported yet.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.15. Strategic Planning in Med Rural Areas - Definition of the Local Pilot Operative Plans (LPOPs) for the integrated development of rural areas

Component	Strategic Planning in Med Rural Areas
Phase	Definition of the Local Pilot Operative Plans (LPOPs) for the integrated development of rural areas
Starting date	2011-10-01
Closing date	2012-09-15
Description of activities, component, means	<p>Ps, coherently with the common vision identified in the local forums, will test the methodology defined in the previous phase (TLDM), through the drawing of Local Pilot Operative Plans (pilot projects) for the development oriented to sustainability. The LPOPs, structured as a circular process, shall:</p> <ul style="list-style-type: none"> <li>-specify the key approaches to be adopted to develop an integrated planning</li> <li>-identify challenges and priorities to be enacted, to increase competitiveness and improve the attractiveness potential of local systems</li> <li>-define financial resources needed</li> <li>-single out specific competences</li> <li>-attribute responsibilities for LPOP management and processes carrying out</li> <li>-define Target and Key Interventions</li> <li>-identify monitoring and evaluation indicators</li> </ul>
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Local Pilot Operative Plans (LPOPs) Studies 4

#### 8.1.15.1 Progress on activities

##### 8.1.15.1.1 Activities implemented during reporting period

#### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Guidelines for the development of the component were agreed. Local Pilot Operative Plans (LPOPs) will be structured as a circular process that consists mainly of six phases:

1. Through the Analysis we define the profile of our community that describes its economy, environment and people; we also describe trends affecting our community, the problems it faces, and the opportunities ahead.
2. Strategic planning looks at the big picture and helps community decide what is important
3. During Implementation, we do the things which will get us where we want to be
4. After completing our activities, we evaluate them to see how well they worked and we improve them (back to Planning) considering lessons learned
5. Participation process facilitates the contribution of the local community for finding common and jointly responsible solutions and its encourages an integrated and intersectorial approach to planning
6. Communication activities aimed to increase community's visibility as well as to ensure the information of citizens and to

support transparency in governance process.

Each region (Italia, Greece, Spain and Malta) will develop the LPOP of the sector that the region chose (tourism, energy etc).

#### 8.1.15.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Local Pilot Operative Plans (LPOPs)	Report on LPOP will be structured as a Local Action Plan and will be organized for: -Sustainability Objectives -Intervention sectors/fields -Strategic Lines -Targets -Projects and actions -Timing & Costs -Actors -Monitoring indicators	Studies	4	0	0

#### 8.1.15.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

Slow implementation of the phase due to the fact that the local communities involvement requests more time for the definition of LPOP.

No changes in expected outputs.

#### 8.1.15.2 Progress on finance

8.1.15.2.1 Summary financial table of Component Strategic Planning in Med Rural Areas - Phase Definition of the Local Pilot Operative Plans (LPOPs) for the integrated development of rural areas

Total eligible expenditure entered since the previous progress report	5,390.22 €
Total eligible expenditure entered until the end of current reporting period	5,390.22 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	1,255.08 €

Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	1,255.08 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	1,255.08 €

#### 8.1.15.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget as this phase is still in progress.

**Other comments on administrative and financial management relating to this Phase - Action**

### 8.1.16. Strategic Planning in Med Rural Areas - Definition of the Transnational Local Development Methodology (TLDM)

Component	Strategic Planning in Med Rural Areas
Phase	Definition of the Transnational Local Development Methodology (TLDM)
Starting date	2012-06-01
Closing date	2012-09-20
Description of activities, component, means	The Experts Board, taking into account the TSCV and through a comparative evaluation of the results included in the LPOPs, will define the framework of the TLDM for the definition of an "Integrated Strategic Plan for the sustainable development in Mediterranean rural areas" The results of this phase will be included in the Guidelines that will be structured as an operative handbook. This will indicate an innovative Transnational Tool to define and manage local development integrated Plans based on sustainability criteria. TLDM will strengthen MED rural areas cohesion and improve local governance through the definition of a suitable territorial asset for development strategies (as foreseen by Green Paper on Territorial Cohesion).
Responsible/contributing partners	CRES - Centre for Renewable Energy Sources and Saving - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection; Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Palermo - Messina - Malta -
Expected outputs/deliverables	Guidelines for the drawing up of an "Integrated Strategic Plan for the sustainable development in Mediterranean rural areas" guide 1

#### 8.1.16.1 Progress on activities

##### 8.1.16.1.1 Activities implemented during reporting period

#### Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Lessons learned from the definition of the 4 LPOPs will be used for define the Transnational Local Development Methodology (TLDM).

The guidelines will single out:

Environmental and governance audit methods

Auto-evaluation methods

Participated process models

Guide for drawing-up of Local Operative Plans

Efficiency and coherence monitoring indicators of Strategic Plans.

##### 8.1.16.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Guidelines for the drawing up of an “Integrated Strategic Plan for the sustainable development in Mediterranean rural areas”	The guidelines will single out: -Environmental and Governance Audit methods -Auto-evaluation methods -Participated Process Models -Guide for drawing-up of Local Operative Plans -Efficiency and Coherence Monitoring Indicators of Strategic Plans	guide	1	0	0

#### 8.1.16.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

No changes in expected outputs.

#### 8.1.16.2 Progress on finance

8.1.16.2.1 Summary financial table of Component Strategic Planning in Med Rural Areas - Phase Definition of the Transnational Local Development Methodology (TLDM)

Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

#### 8.1.16.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this phase are inferior to the foreseen budget as this phase is still in progress.

Other comments on administrative and financial management relating to this Phase - Action



**8.1.17. Strategic Planning in Med Rural Areas - Identification of Key Interventions (KI)**

Component	Strategic Planning in Med Rural Areas
Phase	Identification of Key Interventions (KI)
Starting date	2012-05-15
Closing date	2012-09-30
Description of activities, component, means	In each territorial context the partners will develop a Key Intervention (KI), singled out by the Experts Board, among the ones considered of priority and common in the 4 LPOPs. KI will: -be intersectorial -aim at the social economic development of the rural areas -have to be shared and involve different levels of decisional power The KI will be a useful resource for all the partners and will become an example of "good practice" (e.g. Quality Trademark of Tourist Structures, Desk-office for the enterprises, Coordinative Office for territorial planning). Within each KI the partners will define technical solutions, procedure and administrative modalities, human resources and technical competences needed for realizing the intervention.
Responsible/contributing partners	Foundation for the Social Development - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Archanon-Asterousion Municipality - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council -
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Final Report for each Key Intervention Studies 4

**8.1.17.1 Progress on activities****8.1.17.1.1 Activities implemented during reporting period****Description of activities (activities implemented during the period, mention any change in dates, partners, ...)**

In the framework of participation process a first list of potential key interventions was drafted. The key interventions will be described within October 2012.

**8.1.17.1.2 Outputs/deliverables produced during reporting period and related indicators**

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Final Report for each Key Intervention	It will describe the reasons of the choice of the Key Interventions according to the priorities singled out in the LPOPs and will define: -Priorities actions -Human resources -Technical abilities -Financial resources -Monitoring indicators	Studies	4	0	0
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### 8.1.17.1.3 Evolution in Work programme and expected outputs

**Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)**

Slow implementation of the phase due to the fact that the local communities involvement requests more time for the definition of LPOP.

No changes in expected outputs

### 8.1.17.2 Progress on finance

**8.1.17.2.1 Summary financial table of Component Strategic Planning in Med Rural Areas - Phase Identification of Key Interventions (KI)**

Total eligible expenditure entered since the previous progress report	178.72 €
Total eligible expenditure entered until the end of current reporting period	178.72 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	178.72 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	178.72 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	178.72 €

### 8.1.17.2.2 Financial reporting

**Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)**

Costs of this phase are inferior to the foreseen budget as this phase is still in progress.

**Other comments on administrative and financial management relating to this Phase - Action**

## 8.2 How results achieved contribute to the MED Programme objectives ?

Medstrategy project, experimenting a new planning for strategic development of rural areas, has the objective of increasing the attractiveness of these marginal territories and of encouraging the economic development and the growth of new job opportunities, assuring better life conditions both to present and future generations.

The process implemented in each region and the communication planned, since the start-up phase and therefore since the territorial diagnosis, is specifically designed to remain concentrated on this objective.

The project has developed the part of the method to be implemented in the MED regions: the diagnosis component and, partly, the participation component. Partners agreed on common guidelines for analysing the rural areas (both from a territorial and institutional point of view) and gathered the necessary information and data.

The contents of the “Guidelines for carrying out the integrated territorial analysis” are not exhaustive of all the aspects concerning a territory but were chosen in close connection to the investigated themes and trends. The same considerations can be done taking into consideration the list of selected indicators which are mainly addressed to evaluate the valorisation and protection of the historical, cultural and environmental heritage that characterize the rural areas involved in the project.

The second part of the diagnosis, involving an exam of the institutional organisations and structures in the same territories, gives a framework also on the governance systems which actually are applied at a local level. This part of the project actively contribute to better understand and then improve territorial governance, as foreseen within objective 4.1 of the Programme.

Participation component will increase this impact, involving local communities in the process itself. Participation process will promote a governance process with the direct involvement of local actors and stakeholders. Moreover a strategic common vision for sustainable development will positively affect territorial development and will increase awareness in local actors.

Finally, in this context, sustainability concept is always taken into account, matching the general MED objective “Support territorial cohesion and actively intervene in favour of environmental protection in a logic of sustainable development”.

## 8.3 Which is the added value of the project's transnational approach ?

First of all the added value of transnational approach is shown by the working methodology in the project's development. Each aspect of the project (from the financial management to the communication plan up to the guidelines to undertake the different project's phases) was discussed and agreed with the contribution of the partners involved.

With regard to the contents, the work undertaken at a regional level is always analyzed and summarized with common approaches and then generalized to the model of a “Med rural area”. This work was part of the second step in the diagnosis component which compares and put together the analyses undertaken at a local level. This approach, addressed to a constant comparison of the regional different situations is particularly important as concerns territorial and institutional framework but also in examining the different diagnoses which were produced.

The completion of local diagnoses activities (both territorial and institutional) and the start up of the diagnostic report for Component 3 including a comparison on problems and barriers, opportunities and assets regarding quality and availability of

local resources, territorial competitiveness and attractivity, training and competences of human resources, was the first and important transnational approach to the territorial development of rural areas.

Also the other project's components (C4 and C5) regarding more the process of developing territorial governance are thought with a transnational point of view.

The preparation of the participation component took into consideration the regional differences and the process of sharing the ideas / proposals with the entire partnership. The constant comparison of experience among the partners also improve the process at a local level. Additional transnational value to this part of the project will be given with the construction of a transnational strategic common vision for sustainable development.

The transnational approach gave also a peculiar character to the case studies selected which surely constitute a valid and interesting collection of interesting governance cases for any rural region in the Mediterranean area.

Finally, local operative plans (main deliverable of the Component 5) can be considered as a tool for the real objective, i.e. the definition of a transnational local development methodology for the definition of an "Integrated Strategic Plan for the sustainable development in Mediterranean rural areas". The derived handbook will be an innovative tool to define and manage local development integrated plans based on sustainability criteria.

This transnational approach will strengthen MED rural areas cohesion and improve local governance through the definition of a suitable territorial asset for development strategies (as foreseen by Green Paper on Territorial Cohesion).

## 8.4 Progress on program indicators

### Indicators not linked to a group

Indicator		Foreseen	Achieved (cumul)	Unit
<b>Common indicators for all priorities</b>				
Local and regional authorities involved in experimental activities (pilot activities)	Quantitative	25		Involved structures
Other public and semi-public bodies involved in experimental activities (pilot activities)	Quantitative	40		Involved structures
Private sector structures and networks involved in experimental activities (pilot activities)	Quantitative	40		Involved structures
Third sector organisms involved in experimental activities (pilot activities)	Quantitative	30		Involved structures
Number of communication tools developed from the following list: brochures, DVD, Cd Rom, video, guides, etc. (indicate the number)	Quantitative	4	3	Communication tools

European institutions towards which communication tools will be disseminated	Quantitative	4	2	Target structures for communication tool dissemination
State Administrations towards which communication tools will be disseminated	Quantitative	4	4	Target structures for communication tool dissemination
Local and Regional Authorities towards which communication tools will be disseminated	Quantitative	120	120	Target structures for communication tool dissemination
Other public and semi-public bodies towards which communication tools will be disseminated	Quantitative	100	100	Target structures for communication tool dissemination
Private sector towards which communication tools will be disseminated	Quantitative	100	100	Target structures for communication tool dissemination
Specific partners towards which communication tools will be disseminated	Quantitative	4	4	Target structures for communication tool dissemination
Number of websites developed	Quantitative	1	1	Website
Number of data bases developed	Quantitative	1	1	databases
Number of updated on-line data bases which will remain usable even after the closure of the project	Quantitative	1	1	databases
Number of targeted communication actions carried out by the partnership from the following list: events, seminars, conferences, exhibitions, information and awareness raising campaigns, etc	Quantitative	13	8	communication action
European institutions concerned by communication actions	Quantitative	2	2	Target structures for communication actions
State Administration concerned by communication actions	Quantitative	4	4	Target structures for communication actions
Local and Regional Authorities concerned by communication actions	Quantitative	60	60	Target structures for communication actions
Other public and semi-public bodies concerned by communication actions	Quantitative	50	50	Target structures for communication actions
Private sector concerned by communication actions	Quantitative	50	50	Target structures for communication actions
Specific partners concerned by communication actions	Quantitative	2	2	Target structures for communication actions
<b>Specific indicators of the priority</b>				
New networks of cities or local authorities for polycentrism	Quantitative	1	1	Permanent networks established
Common studies aimed at strategies or plans, methodologies or tools at transnational level	Quantitative	4	4	Joint implementation or working plans or strategies
Joint strategies and agreements	Quantitative	4	4	Joint implementation or working plans or strategies

Local authorities involved in transnational activities	Quantitative	20	12	New transnational activities set up by local authorities
Isolated areas authorities involved in transnational activities	Quantitative	18	12	New initiatives or structures for support promoted by local authorities of the isolated areas

## 9. A description of the information, publicity and capitalisation activities that took place during the reporting period

Main partners responsible for communication and dissemination activities are Intermunicipal Consortium “Tindari-Nebrodi” and the Province of Teruel: they are respectively in charge of planning out the general communication strategy (Intermunicipal Consortium “Tindari-Nebrodi”) and practically producing the communication campaign for the project and the website (Province of Teruel). Moreover the Lead partner gives the general lines to be followed in each region with regard to the awareness raising seminars, observatories of municipalities and local conferences.

Nevertheless, as already done in previous progress reports, it must be considered that local communication has a fundamental role, not only for disseminating project activities and deliverables (as above mentioned) but also for the involvement of local communities in the strategic planning process.

Each partner is therefore in charge of the communication activities at a regional level and responsible for producing the communication tools to be locally used, to organize the relative events (seminars, observatories, national conferences, etc.) and to produce the necessary information for the general communication tools.

MedStrategy project, as underlined in the previous progress reports, already produced a Communication Plan, as foreseen by the project working plan, agreed by the entire partnership. The document describes the communication and dissemination strategy and its purpose is to offer the partners a 24-month plan for the communication and dissemination activities in its general lines. The document will be updated accordingly to the project flow in case of new project strategy and to meet new project needs. Moreover it will be enriched by a detailed description on what it will be realized by the partnership in terms of communication in order to become a sort of “report” about MedStrategy communication activities at the end of the project itself. The document is completed by a short powerpoint version of the communication plan contents which briefly describes the main tools for disseminating project results.

Following the indications included in the Communication Plan, Province of Teruel prepared a “Visual Identity Booklet”: this deliverable include an abacus of the different instructions for using project's logo, characters, and other communication tools, for the realisation of brochures, posters, headed paper, leaflets etc. The project's communication tools (posters, headed paper, leaflets, etc.) were produced always according to the instructions included in this deliverable.

As said before, during this reporting period (March-August 2012) the communication was mainly addressed to local communities involved in the participation processes, through mailing lists and/or preparatory meetings addressed to local actors, citizens and stakeholders. Posters were printed to advertise on project's activities, above all during the organisation of the forums of the participation process. Posters graphic design was made by Province of Teruel (in charge of the Phase) and is common to all the local versions. Leaflets of the project in double language (English and Spanish/Italian/Maltese/Greek) for local dissemination of the project were distributed in each region. This dissemination was done at a regional and local level: public authorities, policy developers, development agencies, research organizations, entrepreneurs and professional associations, private companies, etc.

With regards to the internet communication, partners increased their active participation to the project website, uploading their documents on the project and disseminating their local activities also on the project's website.

As regards capitalisation, the capitalization strategy of the MedStrategy project will be implemented mainly through four

concrete and durable tools that will be established since the beginning of the project:

1. Involvement of associated partners, which will follow the development of the planning model and will provide indications on its replicability. They will contribute to spread project results both at local level as well as at European level through their well established partnerships and networks.
2. Forums, as virtual meeting points of local authorities, key actors and stakeholders, will strength the local community awareness of the resources potential and will increase social cohesion and help reducing conflicts. Thus forums will facilitate the exploitation of new shared and balanced development initiatives.
3. Permanent Observatories of Municipalities, will favour the setting-up of a common and shared identity vision of sustainability-oriented development for the implementation of “green economy” and “green new deal” strategies coherently with the NRSFs and the “Green Paper on Territorial Cohesion – COM (2008) 616 Final”.
4. Permanent communication and networking platform, that will provide updated information about LOPs (Local Operative Plans) implementation and new investment opportunities. It will also connect future interested parties (authorities and firms) for the creation of new local as well as transnational alliances.

The plan is however to think to a higher level where the interesting experience of the project can be put in common to projects realised in other MED regions. Contacts already started in order to plan presentation of capitalization projects in the next call.

## 10. Signature

Date :

Signature and official stamp :