



MED

(2007 - 2013)

Priority-Objective 4-1

Axe 4: Promotion of a polycentric and integrated development of the Med space

Objective 4.1: Coordination of development policies and improvement of territorial governance

MedStrategy

(Ref : 2366 / 2G-MED09-282)

Integrated Strategy for Sustainable Development of Mediterranean Rural Areas

Progress report #2

Submitted version

Period from 2010-02-02 to 2010-08-31

Intermunicipal Consortium “Tindari-Nebrodi”

Table of contents

1. Project information	1
2. Reminder of project contents	1
3. General progress of the operation towards the set objectives	3
4. Publishable information on project (for Programme Med website and general external communica...	4
4.1 <i>Description of activities, outputs and results since the project start</i>	4
4.2 <i>Description of activities, outputs and results during the reporting period</i>	4
4.3 <i>Next steps to be taken</i>	5
4.4 <i>Publishable material and eventual copyright</i>	5
5. Status of project's activities financed by the Instrument for Pre-accession Assistance (IPA)	5
6. Involvement of partners in the implementation of the project during the period covered by the re...	5
7. Problems encountered and solutions found/proposed	6
8. Analysis of the project outcomes for the reporting period	6
8.1 <i>Working Plan progress</i>	6
8.2 <i>How results achieved contribute to the MED Programme objectives ?</i>	45
8.3 <i>Which is the added value of the project's transnational approach ?</i>	45
8.4 <i>Progress on program indicators</i>	45
9. A description of the information, publicity and capitalisation activities that took place during th...	47

1. Project information

Name of the project	Integrated Strategy for Sustainable Development of Mediterranean Rural Areas
Acronym	MedStrategy
Reference PRESAGE-CTE	2366
Internal number of management	2G-MED09-282
Name of the LP organization + country	Intermunicipal Consortium "Tindari-Nebrodi" ITALY
Project starting date	2009-02-16
Project ending date	2012-05-31
Administrative closure date	2012-07-31
Total eligible budget	1,091,055.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

2. Reminder of project contents

Summary of the project's objectives

MedStrategy project aims to improve and address territorial governance of Med rural areas towards sustainability through an innovative integrated planning model (PM) comprising: integrated social, economic, environmental analysis; assessment of institutional framework and review of success governance modes; establishment of communities participation process; definition of 4 strategic pilot plan patterns and drawing up of 4 key interventions in the involved areas; transnational synergies in PMs' execution.

It experiments an innovative governance process through the setting up of a planning model that encourages the sustainable development of Med rural areas. The process focuses on 3 themes: the integration of economic, social, environmental dimensions of sustainability in planning; the development of integrated & shared strategies and actions through the cooperation of local authorities and the engagement of local communities (key actors, stakeholders) for the innovation of territorial governance; the setting up of common objectives & activities (preservation of cultural and natural heritage,

competitiveness of territorial system, social & gender equality, etc) for local and transnational synergies of rural areas.

The main lines of intervention are:

- Diagnosis of the involved territories: assessment of the 3 dimensions of sustainability (economic-social-environmental) through appropriate indicators and using GIS applications, for identifying trends and conditions, root causes of problems.
- Diagnosis of the institutional framework: audit of local authorities governance systems for identifying weaknesses and strengths of the present institutional system; review of success governance modes and tools.
- Setting up of local forums that involve key actors and local stakeholders (citizens, local administrators and decision makers, opinion leaders, business sector operators, tourism providers, professional associations, environmental associations, civil society groups etc.) in order to elaborate and produce a common vision of future and shared “green economy” strategies.
- Setting up of planning model and drawing up of the Strategic Plans of the involved territories: SPs will be scheduled following strategic axes and objectives. For each strategic axis innovative and integrated actions will be pointed out. The technical and administrative tools, the financial sources/tools and the key actors requested for the implementation of each action will be defined as well as actions’ time schedule. For the monitoring and the evaluation of SPs, a model report will be defined. It consists in the performance indicators that should be monitored for verifying the implementation progress and the effectiveness of the used tools.
- Information and communication activities will aim to raise awareness on development planning and to encourage local cooperation and transnational networks to promote new governance models for Med area’s development.

Critical success factors

The project promotes an innovative territory management pattern which will be tested at a local level to which does not correspond a single institutional entity but which presents territorial and identity homogeneity. The model makes reference to a shared and integrated methodology facing problems which can have different solutions in the different territories connected to different needs and peculiarities.

The integrated approach contributes to the valorisation of local identity factors and to the endogenous and balanced development of rural areas, in order to provide new growth opportunities. In each partner country a Local Operative Plan (LOP) is tested. It is neither fixed nor purely descriptive but it is constantly evolving even after the end of the project through a “circular process” of improvement.

Another critical factor of the project is the adoption of a “bottom up” approach, connected to the community active involvement in the planning process. The process encourages the establishment of synergies among the different local Governance levels, in order to warranty a simplification of the procedures to be adopted during the planning development, and to improve the efficiency and management abilities of the different administrative structures. The innovative approach, through the drawing up of an handbook, is a useful reference for other rural territorial contexts that have similar criticalities and potential.

How the project contributes to the objectives of the MED Programme

Consistently with the Objective 4.1, the project aims to draw up an innovative and shared planning tool (Strategic Plan) for supporting the sustainable development of Mediterranean rural areas. It consists in the construction of a model able to set up innovation procedures and tools, in terms of organization and management, the launching of strategies and objectives through the dialogue between local authorities and actors. The project encourages the cooperation between rural areas, since they face the same problems and they can find common solutions and create synergies at local and European level.

MedStrategy complies with the Priority Axis 4 as it supports the integrated development of Med space and it is clearly oriented towards the following topics:

- Sustainable development - the planning tool (Strategic Plan) is based on the integrated assessment of the three components of sustainability in order to ensure social and economic growth and environmental protection.
- Transnational cooperation - in order to ensure the achievement of common and shared objectives, to reduce marginalisation of rural areas, to strengthen their competitiveness and to support the cohesion of MED space.
- Innovation - in terms of innovative processes and tools for increasing knowledge as well as in terms of innovative modes of governance for strengthening capacity of local authorities.

3. General progress of the operation towards the set objectives

As this represents the 1st progress report of the project the overall project's activities coincide with the activities implemented during the reporting period.

The 1st three-months period of the project was characterised by:

- a) the executive planning of the activities to be undertaken during the project,
- b) the resolution of some of the bureaucratic problems concerning the project contractualisation processes,
- c) the realisation of the first transnational meeting of the partners,
- d) the implementation of some of the foreseen activities.

a) Executive planning of the activities was led by Consorzio Tindari Nebrodi during June with the close and constant collaboration of the entire partnership. Working plan included in the application plan was sent and discussed with the partner through emails and phone calls in order to check deadlines and foreseen outputs.

b) A consistent part of the project work was dedicated to its official start-up. The Official Approval Letter of the project was received by the Lead Partner on 7th June 2010 and immediately transmitted to the project partners. Partnership Agreement was already signed but for all the partners it was nevertheless necessary to wait for the subsidy contract to be signed by the Managing Authority. The Subsidy contract was officially signed on 7th of July and then sent, in the following days, by the Lead Partner to the other project's partners.

The light delay in undertaking these bureaucratic procedures caused some practical problems for most of the public bodies participating to MedStrategy project, which are described in details in paragraph 7, which however did not negatively affect the partners' participation to the first transnational meeting.

c) Lead Partner organised and hosted the first transnational meeting of the partners in Patti (Italy). The meeting took place from 4th to 7th July 2010. Main aims of the meeting were to consolidate the relations among all the partners and to define the structure of work in the field to be implemented, the general organisation and to agree on operative details regarding financial aspects. The meeting was also the occasion to discuss with the transnational partnership of the start-up of the project, planning future activities and meetings. The partners discussed the different aspects of each component, with particular attention to management, communication and C3 "Territories and Institutions: diagnosis and ex-ante evaluation". They also discussed about the members to be designated for the Steering Committee and the Expert Board. The Steering Committee was then officially named: it is composed by one representative of each partner and chaired by the Lead Partner. The Steering Committee will be responsible of: reviewing and/or amending the work plan, costs and time schedules and reports; solving

eventual disputes between partners; contractual matters; monitoring and evaluating the project.

d) With regard to the working plan, we hereby underline the completion of Component 0 (preparation of pre-application and application costs) foreseen before the beginning of the project but whose costs are included in this progress report; the execution of Component 1 – Phase 1, with the realisation of a first draft of the Communication Plan which was sent to partners, agreed and then produced in its final version; the planning of Component 1 - Phase 2 (communication campaigns) by each regional leader and realisation of a press conference in Patti connected to the kick-off meeting; the management of Component 2 as foreseen by the working plan; the start-up of Component 3 – Phase 1, i.e. the activities foreseen for the integrated territorial analysis (see paragraph 8 for details).

4. Publishable information on project (for Programme Med website and general external communication activities)

4.1 Description of activities, outputs and results since the project start

Medstrategy started its process to experiment an innovative governance process through the setting up of a model encouraging the sustainable development of Med rural areas. The process will focus on 3 themes:

- the integration of economic, social, environmental dimensions of sustainability in planning;
- the development of strategies and actions through the cooperation of local authorities and local communities for the innovation of territorial governance;
- the setting up of common objectives & activities (preservation of heritage, competitiveness of territorial system, etc) for local and transnational synergies of rural areas.

The first three months of the project were mainly dedicated to the planning of future activities, meeting of the partners, setting up of the main “transversal tools” to manage the project (Communication Plan, etc.) and to agree the guidelines to be followed in each region for the first step of the process, i.e. territorial diagnosis.

4.2 Description of activities, outputs and results during the reporting period

After the bureaucratic procedures for the start-up of the project, the Medstrategy partners met in Patti (Italy), where the Lead Partner is settled, for their first transnational meeting. Main aims of the meeting were to consolidate the relations among all the partners and to define the structure of work to be implemented, the general organisation and to agree on operative details regarding financial aspects.

Project activities mainly regarded transversal aspects of the project, i.e. management, monitoring and communication. Concerning these aspects the project produced a Communication Plan and planned a monitoring methodology in order to verify the project results in the future.

With regard to the “technical part”, it was discussed the best way to undertake the first step of the process which has to lead to the proposal of a new model for the development of the rural regions in the Mediterranean area, i.e. how to realise an

integrated territorial analysis.

4.3 Next steps to be taken

After partners will agree on the Guidelines for the integrated territorial analysis each region will start to gather the data for the local diagnosis through the use of an appropriate set of indicators for identifying trends and conditions.

Meanwhile the partners will discuss how to analyse the local institutional frameworks to understand the governance systems of the Local Authorities, their criticalities and strengths.

Guidelines for monitoring the project will be submitted to partners.

4.4 Publishable material and eventual copyright

With the submission of these data, the project agrees that the programme uses this material for its communication activities.

There is no material to be published yet.

5. Status of project's activities financed by the Instrument for Pre-accession Assistance (IPA)

Our project does not include activities financed by the Instrument for Pre-accession Assistance.

6. Involvement of partners in the implementation of the project during the period covered by the report

Partners were actively involved since the very beginning of the project. During the executive planning of the project they were in constant contact with the lead partner in order to jointly examine and analyse the activities to be undertaken.

Except one (P3) which had administrative problems and cannot be present, the entire partnership participated to the kick-off meeting with one or more representatives for the technical part of the project and one in charge of the financial management.

During the first three months of the project they all were active in examining and trying to solve bureaucratic problems especially concerning the administrative steps: i.e. officially acquiring the subsidy contract, opening a budget line for the project's expenses, appointing the First Level Control Auditors.

As concerns the technical part of the project, until now the partnership network worked under the central Role of the Lead Partner (as normally works at the beginning of a project): it coordinated the bureaucratic steps, organized the kick-off meeting and give to the partners the necessary guidelines for the foreseen project activities.

7. Problems encountered and solutions found/proposed

As previously mentioned, main problems arose for administrative official steps to be undertaken. Public Authorities all over the countries have long procedures to open budget lines connected to EU projects and to officially give public offices (for technicians to be involved in the project, first level controllers, etc.).

These administrative problems had consequences on the actual financial reporting as most of the partners were not able to include the expenses occurred in this report. They are however planning to solve the problem soon and include the costs in the next progress report.

In spite of the effort made to start-up the project in due time, organizing the first transnational meeting in July, a light delay can already be noticed due to the above mentioned problems. Concerning project activities the problem mainly affected the financial management (delay in naming First Level Controllers) and the communication component, as the partner in charge of realizing logo and web site, was unable in short time to charge someone to design them.

The solution proposed at the moment is to recover the lost time in the next months.

Possible changes in project calendar will be discussed with the partners within the end of the year.

8. Analysis of the project outcomes for the reporting period

8.1 Working Plan progress

8.1.1. Component 0 (preparation costs only) - Preparation of Pre-Application Form (pAF)

Component	Component 0 (preparation costs only)
Phase	Preparation of Pre-Application Form (pAF)
Starting date	2009-02-16
Closing date	2009-03-12
Description of activities, component, means	P1, P2, P3, P4 and P5 worked together previously. P1, acting as coordinator, searched for further motivated partners in other Med countries. So partnership was extended and enriched by the participation of partner P6. P1 developed the project idea, prepared and submitted to partners the project proposal. Several communications between partners occurred for ensuring that the proposal meets partners needs and competences. P1 verified the coherence of the proposal with the priority Axis and the specific objective that is related to. P1 communicated frequently with JTS for ensuring that Pre-Application form was filled up correctly. Letter of intents and the Pre-application form were prepared and submitted on time.
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - □
Location (when relevant)	Palermo - Messina - Irakleio - Attiki - Teruel - Zaragoza - Malta - □
Expected outputs/deliverables	Letter of intents other 7 - Pre-Application Form other 1

8.1.1.1 Progress on activities**8.1.1.1.1 Activities implemented during reporting period****Description of activities (activities implemented during the period, mention any change in dates, partners, ...)**

Activity realised during the period as originally foreseen. No change in dates. Partnership was extended and enriched by the participation of partner P6.

P1 developed the project idea, prepared and submitted to partners the project proposal and then submitted it in due time.

8.1.1.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Letter of intents	□	other	7	0	7
Pre-Application Form	□	other	1	0	1

8.1.1.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project

reprogramming)

No changes in work programme neither in expected outputs.

8.1.1.2 Progress on finance**8.1.1.2.1 Summary financial table of Component Component 0 (preparation costs only) - Phase Preparation of Pre-Application Form (pAF)**

Total eligible budget	5,023.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.1.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for the administrative problems mentioned in chapter 7. Partners who had these problems will include the expenses in the next progress report.

Other comments on administrative and financial management relating to this Phase - Action

8.1.2. Component 0 (preparation costs only) - Preparation of the Application Form (AF)

Component	Component 0 (preparation costs only)
Phase	Preparation of the Application Form (AF)
Starting date	2009-11-01
Closing date	2010-01-31
Description of activities, component, means	P1, with the suggestions of the Selection Committee, submitted to Ps a first draft of AF and asked their contribution with particular regard to technical activities and human resources. Strong communication occurred between P1 and Ps for clarifications and advices. Ps worked in a motivated way providing contribution according to timetable fixed by P1. Ps fully agreed with repartition of activities and costs proposed by P1. They signed and sent Partnership Agreement and Commitment Letters to P1. P1 communicated frequently with JTS for ensuring that AF was filled up correctly. AF and annexed documents were fully completed and submitted. During this phase ASAEL was substituted by actual P7, which fully participated in the preparation.
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Partnership Agreement other 1 - Commitment Letters other 7 - Application Form other 1

8.1.2.1 Progress on activities

8.1.2.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Activity realised during the period as originally foreseen. No change in dates. Lead Partner worked on the first draft of the Application Form with the contribution of all partners. Partners then agreed with repartition of activities and costs proposed by Lead Partner and with project calendar. They signed and sent Partnership Agreement and Commitment Letters to Lead Partner.

Application Form and annexed documents were fully completed and submitted. During this phase ASAEL was substituted by actual P7, which fully participated in the preparation.

8.1.2.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Partnership Agreement	<input type="checkbox"/>	other	1	0	1
Commitment Letters	<input type="checkbox"/>	other	7	0	7
Application Form	<input type="checkbox"/>	other	1	0	1

8.1.2.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

No changes in work programme neither in expected outputs.

8.1.2.2 Progress on finance

8.1.2.2.1 Summary financial table of Component Component 0 (preparation costs only) - Phase Preparation of the Application Form (AF)

Total eligible budget	11,490.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.2.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for the administrative problems mentioned in chapter 7. Partners who had these problems will include the expenses in the next progress report.

Other comments on administrative and financial management relating to this Phase - Action

8.1.3. Communication component - Communication Plan (CP)

Component	Communication component
Phase	Communication Plan (CP)
Starting date	2010-06-01
Closing date	2010-06-30
Description of activities, component, means	The main aim of this phase is producing an agreed communication strategy that will contribute to inform potential and final beneficiaries as well as the general public and to facilitate local and European partnerships. With the project launch the Communication Plan will be drawn up and approved by the Steering Committee. CP will define the various communication activities, when and where each activity will take place and the target group which each activity is directed to.
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta - □
Expected outputs/deliverables	Communication plan Report 1

8.1.3.1 Progress on activities

8.1.3.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Communication Plan was drawn up by the Lead Partner and sent to the partners for changes / observations etc. A final version was agreed and is at disposal of the partnership. The Plan is designed to give guidelines to partners about communication activities and can be updated during the realization of the project according to specific activities which will be realized.

8.1.3.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Communication plan	□	Report	1	1	1

8.1.3.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

No changes in work programme neither in expected outputs.

8.1.3.2 Progress on finance

8.1.3.2.1 Summary financial table of Component Communication component - Phase Communication Plan (CP)

Total eligible budget	11,496.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.3.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for the administrative problems mentioned in chapter 7. Partners who had these problems will include the expenses in the next progress report.

Other comments on administrative and financial management relating to this Phase - Action

8.1.4. Communication component - Communication campaign

Component	Communication component
Phase	Communication campaign
Starting date	2010-07-01
Closing date	2012-05-31
Description of activities, component, means	<p>At the beginning of the project, project's logo and website will be performed. Website will contain project's documents and deliverables and links with EU institutions, MED Programme site as well as with sustainable development related sites.</p> <p>Promotion campaigns will be organized in all 4 areas for encouraging community involvement and presentation of results .</p> <p>Project's launch will be by local press conferences. Conferences will be held for announcing other public events of the project.</p> <p>Information on project activities and results will be spread via local press, radios and TV channels.</p> <p>Paper popular material (leaflets, brochures, posters) will be produced and disseminated in order to show clearly the project and its objectives.</p>
Responsible/contributing partners	Province of Teruel - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Pembroke Local Council - Foundation for the Social Development - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Project's logo other 1 - Project's website Website 1 - Press conferences other 6 - Interviews and articles Information document (brochure, leaflet) 10 - □□4 Brochures in double languages (English/Maltese, English/Italian, English/Greek and English/Spanish) Information document (brochure, leaflet) 4 - Project presentation leaflets in double language (English/Maltese, English/Italian, English/Greek and English/Spanish) Information document (brochure, leaflet) 4 - Project posters in 1 language (Italian, Greek, Spanish, Maltese) for publicizing project events Information document (brochure, leaflet) 15 - CD/DVD Information document (brochure, leaflet) 1

8.1.4.1 Progress on activities

8.1.4.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

A first press conference was organised in Sicily launching the project during the kick-off meeting. One article was published on an Italian newspaper.

8.1.4.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Project's logo	It will allow an immediate recognition of project and its deliverables and it will be placed in the website and all documents and materials produced, together with EU and MED Programme logos.	other	1	0	0
Project's website	It will inform targeted groups & the general public and will facilitate feedback and exchange of experiences among partners and with other institutions & firms.	Website	1	0	0
Press conferences	☐	other	6	1	1
Interviews and articles	☐	Information document (brochure, leaflet)	10	1	1
☐☐ 4 Brochures in double languages (English/Maltese, English/Italian, English/Greek and English/Spanish)	This will provide more detail information about the local project (objectives, methods, community involvement) and an abstract of the local projects in the other 4 partners countries.	Information document (brochure, leaflet)	4	0	0
Project presentation leaflets in double language (English/Maltese, English/Italian, English/Greek and English/Spanish)	☐	Information document (brochure, leaflet)	4	0	0
Project posters in 1 language (Italian, Greek, Spanish, Maltese) for publicizing project events	☐	Information document (brochure, leaflet)	15	0	0
CD/DVD	Project presentation and results in 5 languages (English, Italian, Greek, Spanish, Maltese)	Information document (brochure, leaflet)	1	0	0

8.1.4.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

Some delay in realising project logo and website due to administrative problems of partner in charge. Both of them will be ready in the following three-month period.

8.1.4.2 Progress on finance

8.1.4.2.1 Summary financial table of Component Communication component - Phase Communication campaign

Total eligible budget	100,223.00 €
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Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.4.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for two reasons:

- the component is still in progress and
- the costs are inferior to what foreseen for the administrative problems mentioned in chapter 7.

Other comments on administrative and financial management relating to this Phase - Action

8.1.5. Communication component - Conferences & workshops & training

Component	Communication component
Phase	Conferences & workshops & training
Starting date	2010-07-01
Closing date	2012-05-31
Description of activities, component, means	All project's deliverables are public documents and will be used for disseminating information on specific project activities and results. Results will be disseminated to appropriate organisations and related material will be prepared for seminars and conferences and distributed to international forums. At the end of the project, a conference will be organized in each country. In each area 1 training course, which will become the Standing Observatory of Municipalities, will be organised aiming at providing opportunities for learning and getting qualified experts. It will see the participation of local experts, decision makers and local authorities staff, also external to the project. Courses will focus on sustainable development planning.
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection; Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Papers and presentations for non projects conferences other 8 - Training courses other 4 - International conference other 1 - National conferences other 4 - Awareness raising seminars other 4 - Observatories of Municipalities other 4

8.1.5.1 Progress on activities

8.1.5.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

This phase and its contents were discussed with partners during the kick-off meeting. Activities to be realized are foreseen in following steps of the project.

8.1.5.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Papers and presentations for non projects conferences	□	other	8	0	0

Training courses	In Italy, Greece, Spain and Malta a training courses for local authorities and local experts focused on development planning, objectives, methods, best practices, quality of management, services and products, will be organised.	other	4	0	0
International conference	This will be organised in Sicily. The target audience will be EU institutions, policy developers, public authorities, development agencies, research organizations, entrepreneurs & professional associations, investment experts.	other	1	0	0
National conferences	These will be organised in Italy, Greece, Spain and Malta. The target audience will be policy developers, public authorities, development agencies, research organizations, entrepreneurs & professional associations, investment experts.	other	4	0	0
Awareness raising seminars	They will be addressed to different institutional level staff, leaders and actors to present the project and collect adhesions for training courses.	other	4	0	0
Observatories of Municipalities	In each country a training course for local authorities and local experts focused on development planning, objectives, methods, best practices, quality of management, services and products, will be organised.	other	4	0	0

8.1.5.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

Papers will be presented when the first results of the territorial analyses (C3-Ph1) will be ready.

Training courses, awareness seminars, observatories of Municipalities are connected to strategic planning processes, and therefore will be realized later on.

Conferences have to be organized at the end of the project.

8.1.5.2 Progress on finance

8.1.5.2.1 Summary financial table of Component Communication component - Phase Conferences & workshops & training

Total eligible budget	84,700.00 €
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Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.5.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for two reasons:

- the component is still in progress and
- the costs are inferior to what foreseen for the administrative problems mentioned in chapter 7.

Other comments on administrative and financial management relating to this Phase - Action

8.1.6. Management component - Administrative and financial management

Component	Management component
Phase	Administrative and financial management
Starting date	2010-02-01
Closing date	2012-05-31
Description of activities, component, means	<p>P1 coordinates administrative, financial and contractual issues and supervises the implementation of Med programme rules. P1 signs the Subsidy Contract and sends the start-up Report.</p> <p>P1 gathers and controls documents provided by PPs and collates the 6-months progress reports and the final report. P1 makes the payment to PPs.</p> <p>P1 mobilises PPs for achieving project outcomes, to timeline and within budget. P1 ensures interaction and exchange of information and knowledge.</p> <p>All PPs use ICT communication tools to exchange information and documents.</p> <p>Project secretariat is responsible for keeping all documents, files and correspondence with partners, JTS and MA. Documents are available in the project's website too.</p>
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta - □
Expected outputs/deliverables	Subsidy Contract other 1 - Start-up report Report 1 - Progress reports Report 3 - Final technical report Report 1

8.1.6.1 Progress on activities

8.1.6.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Lead Partner signed the Subsidy Contract and sent the start-up Report.

It took care, together with the partners, of the necessary administrative and financial steps.

8.1.6.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Subsidy Contract	□	other	1	1	1
Start-up report	□	Report	1	1	1
Progress reports	□	Report	3	0	0

Final technical report	□	Report	1	0	0
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8.1.6.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

Short delay in signing the Subsidy Contract.

8.1.6.2 Progress on finance

8.1.6.2.1 Summary financial table of Component Management component - Phase Administrative and financial management

Total eligible budget	54,806.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.6.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for two reasons:

- the component is still in progress and
- the costs are inferior to what foreseen for the administrative problems mentioned in chapter 7.

Other comments on administrative and financial management relating to this Phase - Action

8.1.7. Management component - Technical coordination

Component	Management component
Phase	Technical coordination
Starting date	2010-02-01
Closing date	2012-05-31
Description of activities, component, means	<p>P1 is responsible for the overall technical coordination of the project that will be carried out in strong collaboration with Steering Committee (SC), Experts Board (EB) and the Responsibles of the Phases (RoPs).</p> <p>During the kick-off meeting PPs will appoint the members of SC.</p> <p>EB members will be appointed by SC.</p> <p>P1 will produce the overall work plan of the project. In collaboration with EB and RoP, P1 produces the 6-months activity reports.</p> <p>In collaboration with RoPs, EB produces the guides and bibliography for helping PPs in the implementation of phases.</p> <p>5 project meetings (2 Italy, 1 Greece, 1 Spain, 1 Malta) will be held for monitoring and discussing project progress.</p>
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Overall Work plan Report 1 - Progress Reports (1 each six months) Report 3 - Minutes of project 's meetings other 5 - Final report Report 1

8.1.7.1 Progress on activities

8.1.7.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

The overall work plan was prepared by the Lead Partner, examined by the entire partnership and agreed during the kick-off meeting.

Partners were required to name the Steering Committee representatives.

The Expert Board structure was also agreed and some of the members named.

One transnational meeting (kick-off meeting) was held in Italy for discussing project development.

8.1.7.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Overall Work plan	□	Report	1	1	1
Progress Reports (1 each six months)	□	Report	3	0	0
Minutes of project 's meetings	□	other	5	1	1
Final report	□	Report	1	0	0

8.1.7.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

No changes in work programme neither in expected outputs.

8.1.7.2 Progress on finance

8.1.7.2.1 Summary financial table of Component Management component - Phase Technical coordination

Total eligible budget	58,924.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.7.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for two reasons:

- the component is still in progress and
- the costs are inferior to what foreseen for the administrative problems mentioned in chapter 7.

Other comments on administrative and financial management relating to this Phase - Action

8.1.8. Management component - Monitoring and evaluation

Component	Management component
Phase	Monitoring and evaluation
Starting date	2010-06-01
Closing date	2012-05-31
Description of activities, component, means	Following the establishment of SC the monitoring and evaluation system will be set up. In collaboration with P1, SC will implement the evaluation process that regards the following points: - effectiveness and efficiency of the project: technical consistency and coherence of the activities taking place within and between all phases; activities adherence to the project goals, budget and time frame - quality of management and partnership: efficiency of management system; consistence and quality of partners collaboration - achievement of project objectives: evaluation of the project on the basis of output and results indicators
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Monitoring and evaluation report (1 each 6 months) Report 4

8.1.8.1 Progress on activities

8.1.8.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Monitoring and evaluation system has to be planned. The evaluation process will regard the effectiveness and efficiency of the project, the quality of the management and partnership.

8.1.8.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Monitoring and evaluation report (1 each 6 months)	□	Report	4	0	0

8.1.8.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

No changes in work programme neither in expected outputs.

8.1.8.2 Progress on finance

8.1.8.2.1 Summary financial table of Component Management component - Phase Monitoring and evaluation

Total eligible budget	33,454.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.8.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for two reasons:

- the component is still in progress and
- the costs are inferior to what foreseen for the administrative problems mentioned in chapter 7.

Other comments on administrative and financial management relating to this Phase - Action

8.1.9. Territories and institutions: diagnosis and ex ante evaluation - Integrated territorial analysis in relation to the 3 sustainability dimensions

Component	Territories and institutions: diagnosis and ex ante evaluation
Phase	Integrated territorial analysis in relation to the 3 sustainability dimensions
Starting date	2010-07-01
Closing date	2011-02-10
Description of activities, component, means	<p>Following the proposal of the RoP an Audit process will be activated for the definition of the criticalities of the local contexts:</p> <ul style="list-style-type: none"> - data gathering and diagnosis of the involved rural areas through the development of appropriate set of indicators for identifying trends and conditions. - GIS applications will be used and immediately available for the Local Administrations. <p>Framework Document will be an orientation tool and shall:</p> <ul style="list-style-type: none"> -show, synthetically and in an integrated way, the problems of environmental and socioeconomic sustainability of local systems; -show a set of key indicators according to the territorial specificities; -develop the subjects according to regional and global dimensions. - Identity characteristics
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection;Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Framework Documents of the criticalities of local territorial contexts Studies 4

8.1.9.1 Progress on activities

8.1.9.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

Lead Partner realized a first draft of the "Guidelines for realising the integrated territorial analysis". The document has to be examined by partners. It will allow an exhaustive evaluation of the investigated thematic and trends, through the use of selected indicators, of historical series and "benchmarking" at a super-municipal level among the different MED areas involved in the project. Aim of the guidelines is also to propose a precise and detailed structure for the Framework Document and the methodology to be used for its drafting.

8.1.9.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Framework Documents of the criticalities of local territorial contexts	These will be easily understandable as they will be published to increase the citizen's knowledge of territorial contexts and the awareness of services quality and potentials of their own resources and identity values.	Studies	4	0	0

8.1.9.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

No changes in work programme neither in expected outputs.

8.1.9.2 Progress on finance

8.1.9.2.1 Summary financial table of Component Territories and institutions: diagnosis and ex ante evaluation - Phase Integrated territorial analysis in relation to the 3 sustainability dimensions

Total eligible budget	80,847.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.9.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for two reasons:

- the component is still in progress and
- the costs are inferior to what foreseen for the administrative problems mentioned in chapter 7.

Other comments on administrative and financial management relating to this Phase - Action

8.1.10. Territories and institutions: diagnosis and ex ante evaluation - Analysis of institutional framework

Component	Territories and institutions: diagnosis and ex ante evaluation
Phase	Analysis of institutional framework
Starting date	2010-07-20
Closing date	2011-02-10
Description of activities, component, means	<p>The priority objective will be to analyse the governance systems of the Local Authorities (LA) pointing out the interdependences of different institutional levels and the criticalities (competences, efficacy and efficiency) of the LA and their capacity to support growth and innovation.</p> <p>The results will evaluate the LA ability to develop policies and programs, aimed at the sustainability of the Local Development, that have to be able to increase the territories competitiveness and attractivity coherently with the EU, national and regional programmes.</p> <p>The results will complete the Framework Document with an analysis of the local governance levels and will be spread in order to increase the citizen's and LA' awareness.</p>
Responsible/contributing partners	Pembroke Local Council - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection;Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Reports on the institutional framework Studies 4

8.1.10.1 Progress on activities**8.1.10.1.1 Activities implemented during reporting period****Description of activities (activities implemented during the period, mention any change in dates, partners, ...)**

The general lines for developing the activities were agreed during the kick-off meeting. P6 will submit the guidelines to be followed by the partners in the next three month period.

8.1.10.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Reports on the institutional framework	These reports consist of a Key Indicators Set of Local Authorities (LA) efficiency and efficacy, of an interdependences analysis and of a "LA Conceptual map". These reports will be put into the Framework Document.	Studies	4	0	0
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8.1.10.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

No changes in work programme neither in expected outputs.

8.1.10.2 Progress on finance

8.1.10.2.1 Summary financial table of Component Territories and institutions: diagnosis and ex ante evaluation - Phase Analysis of institutional framework

Total eligible budget	83,523.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.10.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

Costs of this component are inferior to the foreseen budget for two reasons:

- the component is still in progress and
- the costs are inferior to what foreseen for the administrative problems mentioned in chapter 7.

Other comments on administrative and financial management relating to this Phase - Action

8.1.11. Territories and institutions: diagnosis and ex ante evaluation - SWOT Analysis

Component	Territories and institutions: diagnosis and ex ante evaluation
Phase	SWOT Analysis
Starting date	2011-01-01
Closing date	2011-04-20
Description of activities, component, means	<p>The Ps, considering the results of the Framework Document, will develop an auto-evaluation activity of their contexts through a “SWOT” methodology, aimed at singling out the factors encouraging or impeding the implementation of integrated development strategies.</p> <p>This phase, which schedules occasions of comparison about the different institutional assets and specific issues, will allow each local reality to compare the results and the goals achieved in the 4 studied areas.</p> <p>The final report (Diagnostic Report, DR) will compare the territories’ quality and the different governance systems. It will be drawn up on the basis of common criteria indicated by the Experts Board. The DR will be the reference document for the participation process.</p>
Responsible/contributing partners	CRES - Centre for Renewable Energy Sources and Saving - Intermunicipal Consortium “Tindari-Nebrodi” - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Diagnostic Report Studies 1

8.1.11.1 Progress on activities

8.1.11.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

No activity implemented during the reporting period. The phase will start in January 2011.

8.1.11.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Diagnostic Report	This Report concerns problems and barriers, opportunities and assets regarding quality and availability of local resources, territorial competitiveness and attractiveness, training and competences of human resources.	Studies	1	0	0

8.1.11.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project

reprogramming)

Work programme and expected outputs are the same foreseen in the application form.

8.1.11.2 Progress on finance**8.1.11.2.1 Summary financial table of Component Territories and institutions: diagnosis and ex ante evaluation - Phase SWOT Analysis**

Total eligible budget	53,782.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.11.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

The phase will start in January 2011.

Other comments on administrative and financial management relating to this Phase - Action

8.1.12. Participation Component: Strategic Common Vision - Establishment of community participation process

Component	Partecipation Component: Strategic Common Vision
Phase	Establishment of community participation process
Starting date	2011-03-10
Closing date	2012-05-31
Description of activities, component, means	In each local reality a participation process (Forum) will be started, structured according to methodologies indicated by the Experts Board. Forum will be aimed at informing and involving local communities in the project. During the start-up phase, the selection criteria of the stakeholders, the consultation and participation rules and procedures will be established. The meetings will be divided into Plenums and Thematic Focus Groups and managed according to consolidated facilitation techniques. Stakeholders of other local communities will be invited to participate as observers. The subjects discussed and agreed in the Forums will orient the choices, which will have to be shared by all the territory institutional actors.
Responsible/contributing partners	National Association of Sicilian Municipalities - Intermunicipal Consortium "Tindari-Nebrodi" - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection;Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Review of participation methods Studies 1 - Forums regulation other 4 - Minutes of Forum meetings and workshops Report 24

8.1.12.1 Progress on activities

8.1.12.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

No activity implemented during the reporting period. The phase will start in March 2011.

8.1.12.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Review of participation methods	A synthetic description of most common participation methods and tools.	Studies	1	0	0
Forums regulation	Rule and procedures for an efficient implementation of Forum activities.	other	4	0	0

Minutes of Forum meetings and workshops	These will include list of participants, issues discussed, results agreed in each meeting of Local Forums.	Report	24	0	0
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8.1.12.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

Work programme and expected outputs are the same foreseen in the application form.

8.1.12.2 Progress on finance

8.1.12.2.1 Summary financial table of Component Participation Component: Strategic Common Vision - Phase Establishment of community participation process

Total eligible budget	82,020.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.12.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

The phase will start in March 2011.

Other comments on administrative and financial management relating to this Phase - Action

8.1.13. Participation Component: Strategic Common Vision - Selection and analysis of the Success Cases: evaluation of success/failure elements

Component	Partecipation Component: Strategic Common Vision
Phase	Selection and analysis of the Success Cases: evaluation of success/failure elements
Starting date	2011-03-01
Closing date	2011-07-20
Description of activities, component, means	<p>In this phase, the Forums activities will be addressed towards the analysis of experiences in similar rural contexts in Mediterranean area, which have been able to bring forward integrated and sustainable local development. Success cases will be proposed by EB.</p> <p>The comparison of the paths and results got, will allow to pick out strategies, tools and actions which have determined the success of these experiences.</p> <p>The difficulties faced and the solutions adopted can represent concrete examples to refer to in order to orient the choices of the Forum.</p> <p>The Report of this phase will give the necessary reference values to develop an associated monitoring indicators system of the goals and improvements achieved by local communities.</p>
Responsible/contributing partners	Foundation for the Social Development - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Report on Success Cases Studies 1 - Case Studies database databases 1

8.1.13.1 Progress on activities

8.1.13.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

No activity implemented during the reporting period. The phase will start in March 2011.

8.1.13.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Report on Success Cases	Synthesis of performances and goals achieved in the reference local realities. Comparative experiences analysis. Set of results evaluation indicators.	Studies	1	0	0
Case Studies database	□	databases	1	0	0

8.1.13.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

Work programme and expected outputs are the same foreseen in the application form.

8.1.13.2 Progress on finance

8.1.13.2.1 Summary financial table of Component Participation Component: Strategic Common Vision - Phase Selection and analysis of the Success Cases: evaluation of success/failure elements

Total eligible budget	69,046.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.13.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

The phase will start in March 2011.

Other comments on administrative and financial management relating to this Phase - Action

8.1.14. Participation Component: Strategic Common Vision - Construction of a Transnational Strategic Common Vision (TSCV)

Component	Participation Component: Strategic Common Vision
Phase	Construction of a Transnational Strategic Common Vision (TSCV)
Starting date	2011-06-10
Closing date	2011-09-20
Description of activities, component, means	The aim of this phase is to create an integrated Common Vision for sustainable development through sharing and increasing awareness in local actors. They will be stimulated in participating to identifying and planning concrete solutions to the existing problems. According to EASW®(European Awareness Scenario Workshop)methodology, Forums based on the deliverables worked out in C3 (Framework Document,Diagnostic Report) will define 2 alternative visions of the future: negative (nothing changes) and positive (things change improving). In each area 1 workshop is scheduled. Following taking into account the“Review of Success Cases”they will suggest ideas and projects which can support the above established common and convergent positive vision.
Responsible/contributing partners	Municipality N. Kazantzakis - Intermunicipal Consortium “Tindari-Nebrodi” - National Association of Sicilian Municipalities - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Reports on local EASWs Report 4

8.1.14.1 Progress on activities

8.1.14.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

No activity implemented during the reporting period. The phase will start in June 2011.

8.1.14.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project
Reports on local EASWs	These will include list of participants, common negative and positive visions, shared ideas and projects defined in each Local EASW.	Report	4	0	0

8.1.14.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

Work programme and expected outputs are the same foreseen in the application form.

8.1.14.2 Progress on finance

8.1.14.2.1 Summary financial table of Component Participation Component: Strategic Common Vision - Phase Construction of a Transnational Strategic Common Vision (TSCV)

Total eligible budget	73,731.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.14.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

The phase will start in June 2011.

Other comments on administrative and financial management relating to this Phase - Action

8.1.15. Strategic Planning in Med Rural Areas - Definition of the Local Pilot Operative Plans (LPOPs) for the integrated development of rural areas

Component	Strategic Planning in Med Rural Areas
Phase	Definition of the Local Pilot Operative Plans (LPOPs) for the integrated development of rural areas
Starting date	2011-08-20
Closing date	2012-02-20
Description of activities, component, means	<p>Ps, coherently with the common vision identified in the local forums, will test the methodology defined in the previous phase (TLDM), through the drawing of Local Pilot Operative Plans (pilot projects) for the development oriented to sustainability. The LPOPs, structured as a circular process, shall:</p> <ul style="list-style-type: none"> -specify the key approaches to be adopted to develop an integrated planning -identify challenges and priorities to be enacted, to increase competitiveness and improve the attractiveness potential of local systems -define financial resources needed -single out specific competences -attribute responsibilities for LPOP management and processes carrying out -define Target and Key Interventions -identify monitoring and evaluation indicators
Responsible/contributing partners	Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Local Pilot Operative Plans (LPOPs) Studies 4

8.1.15.1 Progress on activities

8.1.15.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

No activity implemented during the reporting period. The phase will start in August 2011.

8.1.15.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Local Pilot Operative Plans (LPOPs)	Report on LPOP will be structured as a Local Action Plan and will be organized for: -Sustainability Objectives -Intervention sectors/fields -Strategic Lines -Targets -Projects and actions -Timing & Costs -Actors -Monitoring indicators	Studies	4	0	0
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8.1.15.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

Work programme and expected outputs are the same foreseen in the application form.

8.1.15.2 Progress on finance

8.1.15.2.1 Summary financial table of Component Strategic Planning in Med Rural Areas - Phase Definition of the Local Pilot Operative Plans (LPOPs) for the integrated development of rural areas

Total eligible budget	108,002.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.15.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

The phase will start in August 2011.

Other comments on administrative and financial management relating to this Phase - Action

8.1.16. Strategic Planning in Med Rural Areas - Definition of the Transnational Local Development Methodology (TLDM)

Component	Strategic Planning in Med Rural Areas
Phase	Definition of the Transnational Local Development Methodology (TLDM)
Starting date	2012-01-10
Closing date	2012-05-10
Description of activities, component, means	<p>The Experts Board, taking into account the TSCV and through a comparative evaluation of the results included in the LPOPs, will define the framework of the TLDM for the definition of an "Integrated Strategic Plan for the sustainable development in Mediterranean rural areas"</p> <p>The results of this phase will be included in the Guidelines that will be structured as an operative handbook. This will indicate an innovative Transnational Tool to define and manage local development integrated Plans based on sustainability criteria.</p> <p>TLDM will strengthen MED rural areas cohesion and improve local governance through the definition of a suitable territorial asset for development strategies (as foreseen by Green Paper on Territorial Cohesion).</p>
Responsible/contributing partners	CRES - Centre for Renewable Energy Sources and Saving - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - Province of Teruel - Pembroke Local Council - Foundation for the Social Development - Region Sicily-Tourism Depart.; Province Messina-Depart. of Territorial Policies, Infrastruct. Planning, Parks and Natural Reserves, Civil Protection;Local Council Ass. of Malta; Environment Depart. of the Regional Government of Aragón; Region Crete.
Location (when relevant)	Teruel - Zaragoza - Attiki - Palermo - Messina - Malta -
Expected outputs/deliverables	Guidelines for the drawing up of an "Integrated Strategic Plan for the sustainable development in Mediterranean rural areas" guide 1

8.1.16.1 Progress on activities

8.1.16.1.1 Activities implemented during reporting period

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

No activity implemented during the reporting period. The phase will start in January 2012.

8.1.16.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Guidelines for the drawing up of an “Integrated Strategic Plan for the sustainable development in Mediterranean rural areas”	The guidelines will single out: -Environmental and Governance Audit methods -Auto-evaluation methods -Participated Process Models -Guide for drawing-up of Local Operative Plans -Efficiency and Coherence Monitoring Indicators of Strategic Plans	guide	1	0	0
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8.1.16.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

Work programme and expected outputs are the same foreseen in the application form.

8.1.16.2 Progress on finance

8.1.16.2.1 Summary financial table of Component Strategic Planning in Med Rural Areas - Phase Definition of the Transnational Local Development Methodology (TLDM)

Total eligible budget	78,165.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.16.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

The phase will start in January 2012.

Other comments on administrative and financial management relating to this Phase - Action

8.1.17. Strategic Planning in Med Rural Areas - Identification of Key Interventions (KI)

Component	Strategic Planning in Med Rural Areas
Phase	Identification of Key Interventions (KI)
Starting date	2012-01-10
Closing date	2012-05-10
Description of activities, component, means	In each territorial context the partners will develop a Key Intervention (KI), singled out by the Experts Board, among the ones considered of priority and common in the 4 LPOPs. KI will: -be intersectorial -aim at the social economic development of the rural areas -have to be shared and involve different levels of decisional power The KI will be a useful resource for all the partners and will become an example of "good practice" (e.g. Quality Trademark of Tourist Structures, Desk-office for the enterprises, Coordinative Office for territorial planning). Within each KI the partners will define technical solutions, procedure and administrative modalities, human resources and technical competences needed for realizing the intervention.
Responsible/contributing partners	Foundation for the Social Development - Intermunicipal Consortium "Tindari-Nebrodi" - National Association of Sicilian Municipalities - Municipality N. Kazantzakis - CRES - Centre for Renewable Energy Sources and Saving - Province of Teruel - Pembroke Local Council - □
Location (when relevant)	Teruel - Zaragoza - Attiki - Irakleio - Palermo - Messina - Malta -
Expected outputs/deliverables	Final Report for each Key Intervention Studies 4

8.1.17.1 Progress on activities**8.1.17.1.1 Activities implemented during reporting period**

Description of activities (activities implemented during the period, mention any change in dates, partners, ...)

No activity implemented during the reporting period. The phase will start in January 2012.

8.1.17.1.2 Outputs/deliverables produced during reporting period and related indicators

Output/Deliverable	Brief description	Unit Type	Quantity foreseen in the work plan	Quantity realised in the reporting period	Cumulative quantity since the beginning of the project

Final Report for each Key Intervention	It will describe the reasons of the choice of the Key Interventions according to the priorities singled out in the LPOPs and will define: -Priorities actions -Human resources -Technical abilities -Financial resources -Monitoring indicators	Studies	4	0	0
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8.1.17.1.3 Evolution in Work programme and expected outputs

Please mention and explain minor changes in work programme and expected outputs (which do not require a project reprogramming)

Work programme and expected outputs are the same foreseen in the application form.

8.1.17.2 Progress on finance

8.1.17.2.1 Summary financial table of Component Strategic Planning in Med Rural Areas - Phase Identification of Key Interventions (KI)

Total eligible budget	101,823.00 €
Total eligible expenditure entered since the previous progress report	0.00 €
Total eligible expenditure entered until the end of current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims since the previous progress report	0.00 €
Total eligible expenditure certified and included in the payment claims until the end of the current reporting period	0.00 €
Total eligible expenditure certified and included in the payment claims within the administrative closing date	0.00 €

8.1.17.2.2 Financial reporting

Has the project been able to keep within the budget of this Component - Phase and still achieve the desired outputs? (In case of negative answer, please explain the main problems incurred)

The phase will start in January 2012.

Other comments on administrative and financial management relating to this Phase - Action

8.2 How results achieved contribute to the MED Programme objectives ?

As we are actually reporting the first three month period of the project, it appears quite soon to report any concrete result or how these results can be coherent with the MED programme objectives. However it must be taken into consideration how the Medstrategy project is already working in the direction of increasing the attractiveness of extremely marginal territories and encouraging the economic development and the growth of new job opportunities, assuring better life conditions both to present and future generations.

The process which has to be implemented in each region and the communication planned, since the start-up phase and therefore since the territorial diagnosis, is specifically designed to remain concentrated on this objective.

The contents of the “Guidelines for realising the integrated territorial analysis” are not exhaustive of all the aspects concerning a territory but were chosen in close connection to the investigated thematics and trends. The same consideration can be done taking into consideration the list of selected indicators which are mainly addressed to evaluate the valorisation and protection of the historical, cultural and environmental heritage that characterize the rural areas involved in the project.

8.3 Which is the added value of the project's transnational approach ?

The first transnational meeting of the project and the first weeks of planning project’s activities were already a demonstration of the strong transnational character of the MedStrategy project. Each aspect of the project (from the financial management to the communication plan up to the guidelines to undertake the territorial analysis) were discussed and agreed with the contribution of all the regions involved.

Some differences both in economic and social territorial aspects and from the governance point of view were already underlined and discussed by the partners.

This approach, addressed to a constant comparison of the regional different situations is particularly important as concerns institutional framework but also in examining the different diagnoses which will be produced.

The work which will be undertaken at a regional level will always be analysed and summarized with common approaches and then generalized to the model of a “Med rural area”.

8.4 Progress on program indicators

Indicators not linked to a group

Indicator	Foreseen	Achieved (cumul)	Unit
Common indicators for all priorities			

Local and regional authorities involved in experimental activities (pilot activities)	Quantitative	25		Involved structures
Other public and semi-public bodies involved in experimental activities (pilot activities)	Quantitative	40		Involved structures
Private sector structures and networks involved in experimental activities (pilot activities)	Quantitative	40		Involved structures
Third sector organisms involved in experimental activities (pilot activities)	Quantitative	30		Involved structures
Number of communication tools developed from the following list: brochures, DVD, Cd Rom, video, guides, etc. (indicate the number)	Quantitative	4	1	Communication tools
European institutions towards which communication tools will be disseminated	Quantitative	4		Target structures for communication tool dissemination
State Administrations towards which communication tools will be disseminated	Quantitative	4		Target structures for communication tool dissemination
Local and Regional Authorities towards which communication tools will be disseminated	Quantitative	120	4	Target structures for communication tool dissemination
Other public and semi-public bodies towards which communication tools will be disseminated	Quantitative	100	4	Target structures for communication tool dissemination
Private sector towards which communication tools will be disseminated	Quantitative	100		Target structures for communication tool dissemination
Specific partners towards which communication tools will be disseminated	Quantitative	4	4	Target structures for communication tool dissemination
Number of websites developed	Quantitative	1		Website
Number of data bases developed	Quantitative	1		databases
Number of updated on-line data bases which will remain usable even after the closure of the project	Quantitative	1		databases
Number of targeted communication actions carried out by the partnership from the following list: events, seminars, conferences, exhibitions, information and awareness raising campaigns, etc	Quantitative	13	1	communication action
European institutions concerned by communication actions	Quantitative	2		Target structures for communication actions
State Administration concerned by communication actions	Quantitative	4		Target structures for communication actions
Local and Regional Authorities concerned by communication actions	Quantitative	60	4	Target structures for communication actions

Other public and semi-public bodies concerned by communication actions	Quantitative	50	4	Target structures for communication actions
Private sector concerned by communication actions	Quantitative	50		Target structures for communication actions
Specific partners concerned by communication actions	Quantitative	2		Target structures for communication actions
Specific indicators of the priority				
New networks of cities or local authorities for polycentrism	Quantitative	1		Permanent networks established
Common studies aimed at strategies or plans, methodologies or tools at transnational level	Quantitative	4		Joint implementation or working plans or strategies
Joint strategies and agreements	Quantitative	4		Joint implementation or working plans or strategies
Local authorities involved in transnational activities	Quantitative	20		New transnational activities set up by local authorities
Isolated areas authorities involved in transnational activities	Quantitative	18		New initiatives or structures for support promoted by local authorities of the isolated areas

9. A description of the information, publicity and capitalisation activities that took place during the reporting period

MedStrategy project already produced a Communication Plan, as foreseen by the project working plan, agreed by the entire partnership.

The document describes the communication and dissemination strategy and its purpose is to offer the partners a 24-month plan for the communication and dissemination activities in its general lines. The document will be updated accordingly to the project flow in case of new project strategy and to meet new project needs. Moreover it will be enriched by a detailed description on what it will be realized by the partnership in terms of communication in order to become a sort of “report” about MedStrategy communication activities at the end of the project itself.

The document is completed by a short powerpoint version of the communication plan contents which briefly describes the main tools for disseminating project results.

The effectiveness of the strategy designed is based on the cooperation and timely of all involved project partners, which will have to strongly cooperate and work at a local level in order to multiply the dissemination impacts.

Two kinds of communication are distinguished in the Communication Plan: ‘internal’ communication and ‘external’ communication. Internal communication involves the communication between partners within the project. External communication involves the communication with the outside world and it can be distinguished between communication at a local level (within each region involved in the project) and communication addressed to general public and above all to the MED eligible areas.

Both the aspects of the external communication are especially important to MedStrategy project as, on one side, the governance process needs a wide involvement of local actors and stakeholders and, on the other side, a relevant amount of information is generated. Involving and informing different stakeholders and target groups to harvest and disseminate knowledge will therefore be essential.

The basic philosophy which has to be followed in planning communication activities has to respect the generally agreed communication approach, i.e. it must to be transparent, able to be easily adapted to the demand, coordinated, quickly

available.

Main partners responsible for communication and dissemination activities are Intermunicipal Consortium “Tindari-Nebrodi” and the Province of Teruel: they are respectively in charge of planning out the general communication strategy (Intermunicipal Consortium “Tindari-Nebrodi”) and practically producing the communication campaign for the project and the website (Province of Teruel). Moreover the Lead partner gives the general lines to be followed in each region with regard to the awareness raising seminars, observatories of municipalities and local conferences.

Nevertheless, it must be considered that local communication has a fundamental role, not only for disseminating project activities and deliverables (as above mentioned) but also for the involvement of local communities in the strategic planning process.

Each partner is therefore in charge of the communication activities at a regional level and responsible for producing the communication tools to be locally used, to organize the relative events (seminars, observatories, national conferences, etc.) and to produce the necessary information for the general communication tools.

Following this approach, during the first transnational meeting, Intermunicipal Consortium “Tindari-Nebrodi” organized a press conference for disseminating MedStrategy project where all partners participated. An article on a local newspaper was also published.

All the partners read carefully and validated the communication plan prepared by the lead partner and presented during the kick-off meeting. Moreover partners’ project staff committed themselves to implement the communication activities foreseen in the agreed plan during the project lifetime.

Finally some partners, for example FDS, started to locally disseminate the project through:

- Including information about the MedStrategy project in their websites (see www.fundaciondesarrollosocial.org)
- Disseminating personally and electronically the MedStrategy project using the personal and institutional connections
- Disseminating press releases to present the project.